

Stormwater Feasibility Study Final Phase 1 Report April 2008

prepared by: Nevada Tahoe Conservation District



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PREFACE

This report has been prepared to assist leaders and managers of Nevada jurisdictions and/or agencies that implement stormwater treatment systems in Nevada Lake Tahoe (referred to hereafter as the "decision-makers") to determine if they should pool their resources to form a cooperative stormwater management district or utility. In addition, the report will be circulated to the Stormwater Advisory Committee (SWAC) for feedback and comments, which will be relayed to the Nevada Lake Tahoe decision-makers for their consideration of whether or not a stormwater utility (SWU) makes sense.

Each chapter relates to a specific sub-task outlined in the original workplan approved by the SWAC in December of 2006. Additional supporting or ancillary material is included in 12 appendices.

It is our hope that the readers of this report find it a useful tool in developing their comments to the Nevada Lake Tahoe decision-makers and that perhaps this might become a useful tool for all our Basin partners when considering the implementation of community-based stormwater utility districts.



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EXECUTIVE SUMMARY

Lake Tahoe has been designated as an "outstanding national water resource" by California and the Federal government, and as a "water of extraordinary ecological or aesthetic value" by Nevada. There have been numerous efforts carried out during the last decade to help restore and protect Lake Tahoe from further degradation and protect it for future generations. The Nevada Tahoe Conservation District (NTCD), a non-regulatory agency whose mission is to assist private and public landowners through technical assistance, leadership and education, responded to a need identified through various studies and stakeholder interactions regarding improved management of stormwater in Nevada Lake Tahoe communities.

Many Nevada Tahoe local jurisdictions have stormwater authority and thus are the primary implementers of public works water quality improvement projects as part of the Tahoe Regional Planning Agency's (TRPA) Environmental Improvement Program (EIP). The intent of this report is to address the concerns of local jurisdictions over the complexity and cost of operations and maintenance, as well as the implementation of pending new watershed management policies (i.e., the Lake Tahoe Total Maximum Daily Load (TMDL)). Additionally, within the Nevada Tahoe Basin, there has been concern expressed regarding the high cost of residential parcel Best Management Practice (BMP) Retrofit Program (EIP #16), possible failures due to improper or lack of maintenance, and relatively low compliance rates regarding installations of the systems. Also in the Basin, there is a growing awareness among the agencies implementing and planning water quality improvement projects that stormwater management can be managed as a utility district similar to wastewater or drinking water utilities. In response to these concerns and ideas, NTCD, with local and State support and funding, initiated a Stormwater Initiative to determine if the jurisdictions should pool their resources into a stormwater management cooperative or district.

This study has come to the following conclusions:

- There are no known regulations, policies, or statutes that would prevent the establishment of a stormwater utility for all Nevada Lake Tahoe.
- The TMDL will likely drive increases in regulatory pressures and performance measures of the stormwater system. Both drivers will increase the need for integrated, cost effective, and performance based maintenance practices.
- Over \$100 million dollars have been expended to install public and private BMPs in the Tahoe Basin in order to prevent pollutants from entering Lake Tahoe. Of this value, \$67 million was expended for public BMP efforts in Douglas County.
- Stormwater utilities have been created in over 500 municipalities in the United States to solve technical, management, fiscal, and planning challenges.
- Public outreach efforts reflect a general appreciation for the need to have an integrated approach to stormwater infrastructure management and maintenance. However, it became clear during this process



that the greatest need for an integrated stormwater program would be in Douglas County where there are 16 organizations tasked with maintenance of stormwater systems. Washoe County currently has a robust stormwater maintenance program as does NDOT. Although those organizations may benefit from participating in a larger Tahoe-specific stormwater organization, they have elected to sit out this phase of the effort.

- There are multiple gaps in how the stormwater system is currently managed and how it ideally should be managed and maintained. There are also gaps between the current expenditures for stormwater maintenance and those that would be anticipated for the size of the system in Nevada Tahoe.

The bottom line is there are many management, programmatic, and technical reasons to create a stormwater utility in Douglas County, there appears to be a general recognition that an entity needs to take an integrated approach to addressing current stormwater maintenance problems and prepare for the imminent TMDL challenges. Finally, there does not appear to be any statutory or technical reason a stormwater utility can not be created in the Lake Tahoe area of Douglas County. For these reasons, *it does make sense* to continue studying the details of establishing a stormwater utility.



TABLE OF CONTENTS

PREFACEiii
EXECUTIVE SUMMARYiv
TABLE OF CONTENTS
CHAPTER 1 Water Quality and Erosion Control in the Lake Tahoe Basin1
CHAPTER 2 Enabling and Regulatory Framework, Political and Physical Setting9
CHAPTER 4 Capital Improvement Projects and Public BMPs
CHAPTER 5 Stormwater Utilities
CHAPTER 6 Public Sentiment and Perceptions
CHAPTER 7 Gap Analysis
CHAPTER 8 Conclusion
APPENDIX 1 - Stormwater Advisory Committee List
APPENDIX 2 Stormwater Advisory Committee Charter
APPENDIX 3 Stormwater Feasibility Study Workplan
APPENDIX 4 Nevada Revised Statutes
APPENDIX 5 Tahoe Regional Planning Agency Compact
APPENDIX 6 Tahoe Regional Planning Agency Code of Ordinances
APPENDIX 7 BMPs for Private Residential Properties and BMP Homeowners Guide
APPENDIX 8 BMP Water Quality Inventory
APPENDIX 9 Capital Improvement Project BMPs
APPENDIX 10 SWU Case Study
APPENDIX 11 Northern Kentucky SWMP
APPENDIX 12 Frequently Asked Questions (FAQ)



CHAPTER 1-- Water Quality and Erosion Control in the Lake Tahoe Basin

Introduction

This report summarizes work conducted as a part of an initiative to study stormwater management options performed by the Nevada Tahoe Conservation District (NTCD) in response to stakeholder input regarding environmental regulations and water quality issues and concerns. NTCD received support and funding to work on this project from multiple sources, including the Tahoe Regional Planning Agency (TRPA), Nevada Division of Environmental Protection (NDEP), Nevada Division of State Lands (NDSL), U.S, Army Corps of Engineers (ACE), Douglas County, Round Hill General Improvement District, Kingsbury General Improvement District, Skyland General Improvement District, Logan Creek General Improvement District, Glenbrook Homeowners Association, and Hidden Woods Homeowners Association.

Work began in September of 2006 with the development of a workplan to conduct a feasibility study to determine "Does it Make Sense" (DIMS) to further explore cooperative management of stormwater systems. The project's primary purpose is to assist the implementers of stormwater conveyance and treatment systems in determining if it makes sense economically, politically, and programmatically to pool resources through a joint powers agreement in relation to some or all of the responsibilities associated with stormwater management. These decision-makers include the local General Improvement Districts (GIDs), Homeowners Associations (HOAs), the two counties, Carson City, and the Nevada Department of Transportation (NDOT). To help guide the project, NTCD formed an ad hoc Stormwater Advisory Committee (SWAC) (Appendix 1) and Stormwater Implementation Team (SWIT) that consists of agency staff from a variety of agencies Basin-wide.

This report non-sequentially summarizes the sub-tasks identified in the workplan (Appendix 3) completed to date. Chapter 2 outlines the environmental regulations and enabling authority pertinent to this project for the decision-makers to consider. Chapter 3 and 4 detail water quality and erosion control measures from the private and public perspectives, respectively. Chapter 5 summarizes stormwater utilities and offers case studies which have relative components. Chapter 6 summarizes the public involvement activities associated with this project. Chapter 7 provides some overall conclusions and observations. Twelve appendices provide additional support and ancillary documentation.

After many one-on-one meetings with the local and state partners from Nevada, NTCD hosted the first SWAC meeting in December of 2006 that included participation from 25 Basin stakeholders at which the proposed charter and workplan were approved. The Charter (Appendix 2) outlines membership, roles and responsibilities of the SWAC and the workplan (Appendix 3) identifies four main tasks:



- 1. Establish a stormwater advisory committee and implementation team;
- 2. Analyze the existing and future conditions;
- 3. Conduct a gap analysis; and
- 4. Present findings in a final report.

The purpose of Task 1 was to establish the project scope and identify the partners who would assist in completing the workplan. Tasks 1.1 through 1.8 identified stormwater advisory committee and implementation team members, determined the functions, roles and responsibilities as well as defined the charter for the SWAC and generated talking points and the introductory presentation. Additionally, the SWIT conducted an informational assessment of impervious verses pervious coverage to be applied later in this project in the successive gap analysis. The SWIT completed Task 1 on December 27, 2006.

Task 2 of the workplan includes sub-tasks that identify and summarize the regulatory climate, identify and compile BMP standards and guidelines, and sources case studies that have been complied and written into this report.

Task 3 comprises the gap analysis that will help characterize potential obstacles to implementation and attempt to identify solutions to meet those obstacles. Task 3 will also identify cost sharing solutions and options for SWU development.

Task 4 will include a compilation of input for local decision-makers to consider.

If the local decision-makers determine it is in fact feasible, more cost-effective, politically, equitably and scientifically valid to pool resources in the form of a stormwater utility, NTCD will assist them with developing a Stormwater Master Plan that fits the needs of Nevada Lake Tahoe.

Stormwater Advisory Committee

SWAC serves as ad hoc advisers mainly to assist the SWIT in providing input to the Nevada decisionmakers. Moreover, the SWAC is engaged in a participatory manner reflecting NTCD's desire to provide fair and balanced input to the decision makers.

The SWAC is open Basin-wide to all partnering agencies and organizations. Not only will this assist the Nevada decision-makers but will encourage Basin-wide participation that will benefit both California and Nevada.



Upon completing the DIMS Study, and making the final input and recommendations, the SWAC will disband. At this point, a new committee may be created to work on second phase of this initiative, which would include a stormwater master plan, rate study, and organizational analysis and development.

Background

Lake Tahoe is an outstanding national resource, which through scientific studies completed over the last thirty years, has been documented to have lost water clarity at a rate of approximately one foot per year¹. Contributing to the loss of clarity are human activities (land disturbance and increased impervious coverage) which through development have disturbed natural processes, resulting in accelerating nutrient and sediment delivery to the Lake. Partially in response to this, regional and national leaders created the TRPA, the first bi-state regional environmental planning agency in the country. Planning activities have included the 208 Water Quality Plan² and the 1987 Regional Plan³, subsequent programs including the Lake Tahoe Restoration Act of 1996, and the Environmental Improvement Program (EIP) which have directed much of the environmental policy in the Basin.

The Lake Tahoe Watershed Assessment⁴ completed in February 2000 reported that the ecological integrity of Lake Tahoe would continue to degrade unless restoration activities occur at a faster rate and become better coordinated. In April 2001, TRPA and its partners updated the Environmental Improvement Program that defines environmental improvement projects including stream zone restoration, erosion control, and stormwater management projects needed to improve the Lake Tahoe watershed and restore water clarity through targeted Environmental Threshold Carrying Capacities⁵. To date, of the 36 Environmental Thresholds, about half are in a status of "attainment" or are in a trend towards "attainment." The 2007 Draft Environmental Threshold Evaluation Report proposes changes in order to accommodate the pending Total Maximum Daily Load (TMDL).

The EIP identifies approximately 10,000 projects each with a unique EIP number. All of these projects combined are estimated to cost more than \$1 billion and are aimed at improving the Lake Tahoe watershed, air shed, and lake clarity, with the costs shared between private, local, state, and federal funding sources. There are 700 water quality related projects within the EIP, of which, EIP 16 contains approximately \$86 million and 40,000 individual private residential Best Management Practices (BMPs). The original breakdown, annually updated to reflect inflation is illustrated in Figure 1:

¹ Jasby, et al., 1998

² TRPA, 208 Water Quality Plan, 1986-87

³ TRPA 1987 Regional Plan, 1986-87

⁴ Murphy, Dennis D. and Knopp, Christopher M., May 2000, Lake Tahoe Watershed Assessment, Pacific Southwest Research Station, et al.

⁵ 2005 TRPA Environmental Threshold Evaluation Report



Figure 1: EIP Investment by Funding Sector⁶



As of August, 2006 it was reported that \$334 million has been spent on water quality and erosion control projects. Of the \$86 million earmarked for the private residential portion, about \$40.8 million has been expended. Not included in this breakdown are projects under construction, in design or yet to be planned.

In 2005, the University of California, Davis released their Lake Tahoe Clarity Model as a part of the TMDL effort (Figure 2). The Model offers an encouraging preliminary assessment that with sustained effort the Lake Tahoe community may restore a 100' depth of clarity if a reduction of at least 35% in sediment and nutrient loading and/or air deposition is attained. The TMDL will be discussed further in Chapter 2.



Figure 2: Lake Tahoe Clarity Model showing an increase in clarity with a 35% reduction in fine sediment and nutrients⁷.

⁶ Conservation Clearly, Summer 2006, Tahoe Regional Planning Agency

⁷ Lake Tahoe Clarity Model, UC Davis Research Center, Lahontan Regional Water Quality Control Board, Nevada Division of Environmental Protection, July 2005



Water Quality and Erosion Control Measures for the Lake Tahoe Basin

In a typical undisturbed landscape only 10% of precipitation runs off the soil, but in developed landscapes, as much as 55% runs off to streams, lakes, and reservoirs and degrades the natural water quality (see Figures 3 and 4). It was this phenomenon, an increase in urban development and a decrease in water quality of Lake Tahoe, that has served as the basis for water quality regulations in the Tahoe basin.



Figure 4: Urban Landscape



Water quality and erosion control projects were designed to capture, convey and treat stormwater and are a major element in the EIP plan to restore and protect Lake Tahoe. Both the private homeowner BMP Retrofit Program (EIP # 16) and public works capital improvement projects are part of this element and require compliance with the TRPA Code of Ordinances⁸. Specifically, Chapter 25 establishes performance criteria for permanent and temporary BMPs, and Chapter 31 establishes the EIP structure and priorities. Both private and public funds are expended for the installation of BMPs to improve water quality through source control. The Code if Ordinances identifies "source-control" as the basis in managing, "the volume from a twenty year, one hour storm...an average intensity of 1 inch per hour" and requires the installation of, "BMP measures in the following order:

- Pave legally established roads, driveways and parking areas;
- Install drainage conveyances;
- Walkways and cut and fill slopes;
- Vegetate denuded areas; and
- Treat surface runoff from land coverage."

Additionally, Ordinance 25 provides for "special circumstances." It states "...where special circumstances occur, alternative BMPs may be approved to meet water quality standards. Special circumstances may include, but are not limited to, streets, highways, and bike trails, existence of high ground water table,

⁸ TRPA Code of Ordinances, Chapter 25, <u>http://www.trpa.org</u>, February 2007



unusual upstream or downstream flow conditions, proximity to drinking water sources, and presence of unusual concentrations of pollutants."

The Private Parcel Retrofit Program (EIP #16) for the Lake Tahoe Basin

Mandating voluntary BMP installation on developed private parcels is unique compared to other communities in the United States. Most other communities use a combination of the National Pollution Discharge Elimination System (NPDES) permitting requirements on public systems and private *voluntary* BMP installation. These programs will be discussed in further detail later in the document, along with other source control BMPs (e.g., Low Impact Development (LID) or voluntary BMP installation measures on developed private parcels).

The BMP Retrofit Program (EIP #16) is the largest project within the EIP both in scope and in total cost, targeting over 40,000 private properties in the Lake Tahoe Basin. The program mandates a phased compliance with the final phase to be completed by October, 2008. TRPA reports that less than 13%⁹ of residential properties have complied Basin-wide despite the program being in place since 1988. Analysis, including a 2005 survey looking at the causes for low compliance (chartered by TRPA) suggests a combination of the following reasons: out of basin home ownership, cost, unique site constraints, time investment, limited public understanding, lack of enforcement, and general public apathy towards the program. The BMP Retrofit Program also plays a key role in supporting other funding sources that are secured for restoration work in the Basin and since it represents such a significant portion of the private sector contribution to the EIP, its success depends on the support, cooperation and participation from many partners. The residential BMP program will be discussed in further detail in Chapter 3.

Public Works Capital Improvement Projects for the Lake Tahoe Basin

A significant component of the restoration work to improve water quality clarity of Lake Tahoe is focused on Capital Improvement Projects (CIPs) relating to stormwater management from communities and roads. Ordinance 25 stipulates that water quality improvement projects must address:

- Runoff water,
- Cut and fill slopes,
- Cut and denuded slopes,
- Drainage conveyances,
- Roads, driveways and parking areas, and the
- Protection of BMPs after installation.

⁹ TRPA BMP Retrofit Strategic Plan, March 31, 2006



While TRPA requires all stormwater projects be adequately maintained, a formal operations and maintenance stipulation for a 20 year period is dictated if public funds from the Nevada Bond Act administered by the Nevada Division of State Lands (NDSL) are used to help fund construction of a project. To date, some \$283 million dollars has been spent on completed projects in the basin (\$83.7 million in Nevada) while it is still estimated that an additional \$500 million is needed to complete projects still in design or planned. This estimate, however, does not account for projects:

- which were constructed prior to the 1987 Regional Plan Update,
- which have failed,
- new projects which have yet to be added to the EIP Update,
- costs to comply with sediment and nutrient discharge limits to be established by the future TMDL, and
- operations and maintenance of the installed systems.

Lake Tahoe Total Maximum Daily Load

As a result of being listed as an impaired water body on the 303(d) list for clarity degradation, several agencies including the Lahontan Regional Water Quality Control Board (LRWQCB), TRPA and NDEP have collaborated to conduct a TMDL assessment. This TMDL, once implemented will require sediment and nutrient load reductions Basin-wide and will have varying degrees of implications to certain sub-watersheds.

As stated in the Draft Lake Tahoe TMDL Source Category Group Work Plan¹⁰, "The TMDL will be implemented through projects, programs, regulations and permits issued through Lahontan and NDEP. Load reduction credits related to projects and programs will be tracked and effectiveness monitored."

While there is no doubt that stormwater management policies will change as a result of the implementation of a TMDL, NDEP is now entering phase II (allocation phase) of a three phased TMDL process, where Phase III is the implementation phase and permitting may or may not be required.

Stormwater Utility District

A stormwater utility can be seen as an umbrella under which individual jurisdictions address specific needs in a manner consistent with regional problems, priorities, and practices. With the expected need for increased stormwater management suggested by existing O&M programs and potential NPDES compliance through the TMDL, the stability, flexibility, and adequacy of a utility provides a great advantage over other financing methods.

¹⁰ Draft Lake Tahoe TMDL Source Category Group Work Plan , Nevada Division of Environmental Protection, December 2006



Stormwater utilities are comparable in many ways to more traditional municipal water supply and wastewater treatment utilities. Nearly all involve management of a complex system of natural and man-made physical structures, and demand continuing operational and regulatory programs as well as capital investment in the systems. Because of previous and recent federal and state mandates, most provide a comprehensive program that address water quality as well as quantity (flood) control. The programmatic needs eventually dictate the utility structure and function.

Through the collection of low, monthly service fees, a stormwater utility can provide a vehicle for:

- consolidating or coordinating activities and responsibilities that were previously dispersed among several jurisdictions (i.e. operations, maintenance and education);
- generating funding that is adequate, stable and equitable, and dedicated solely to stormwater management; and
- developing and implementing other programs that are comprehensive, cohesive, and consistent year-to-year (i.e. Low Impact Design (LID) development, treatment chains, etc.).

There are over 500 stormwater utility districts in the United States today and they range from small privately run organizations to large multi-jurisdictional entities. There is no "cook-book" definition for creating and operating a stormwater utility district. They are all unique to their watershed characteristics and needs, addressing issues primarily associated with urban landscape disturbance from development. Many combine private and public programs, projects and activities to create a holistic approach to stormwater management.

Collective stormwater management is ecological and strategic, not reactionary and haphazard. Treatment systems are strategically placed within the watershed to capture and treat stormwater before it enters a waterbody of significance. In Tahoe, most of the capital works improvement projects and the BMP Retrofit Program Priority Watersheds don't connect ecologically and were not strategically planned.



CHAPTER 2 -- Enabling and Regulatory Framework, Political and Physical Setting

Tasks 2.1 through 2.3 of the stormwater utility workplan requires an exploration of statutes and regulations at all levels of government that either allow, bind, or drive the formation of a stormwater management system. The workplan also requires the characterization of the political and physical boundaries.

A key element of establishing a stormwater utility is reviewing and understanding the political and physical setting of the study area, the regulations, statutes, and ordinances that dictate the need to adopt a more organized approach to a stormwater management system, restrict the form of a stormwater management system, and enable such a system. This chapter will address aspects of the existing framework and settings that would shape the structure of a potential stormwater utility.

Statutes are directives adopted by the legislature that can define functions, relationships, and authorities of organizations and programs. Regulations, ordinances, and permits are tools utilized by public agencies to implement the intent of the statute. In Tahoe, state programs of the Nevada Division of Environmental Protection (NDEP) and regional programs of the Tahoe Regional Planning Agency (TRPA) overlap in regulating stormwater. This section summarizes the federal, state, regional, and local regulations and permitting requirements applicable to stormwater management activities. In addition, the political and topographic setting is important when addressing stormwater to assure that adjoining systems are compatible and complimentary. This is especially the case in Nevada Tahoe with steep topography, multiple landowners, and a large number of political jurisdictions.

Federal Regulations

Federal regulations take two forms, those that govern the actions of Federal agencies (e.g., the National Environmental Policy Act (NEPA) process), and those regulations that dictate national standards that are in turn delegated to states to implement (e.g., the Clean Water Act (CWA))

National Environmental Policy Act (NEPA)

NEPA is a federal law important to a stormwater utility because the NEPA process is triggered for any project in which a federal agency provides a portion of the financing, a federal permit is required, or the project is implemented on federal land. NEPA requires the federal government to use all practical means to create and maintain conditions under which development and nature can coexist.

The NEPA [42 U.S.C. 4321 et seq.] was signed into law on January 1, 1970 and establishes national environmental policy and goals for the protection, maintenance, and enhancement of the environment, and provides a process for implementing these goals within federal agencies. NEPA requires projects identify



the environmental impacts of proposed activities, including impacts to water and air quality. This requires the agency to conduct a preliminary investigation of potential effects of their actions and decide whether further investigation is warranted.

An Environmental Assessment (EA) is prepared for projects anticipated to have limited environmental impact. If impacts are identified, the EA includes procedures to minimize and/or mitigate those impacts. A Finding of No Significant Impact is issued when minimal or no adverse impacts are identified.

An Environmental Impact Statement (EIS) is prepared for complex projects expected to have a significant impact to the human and natural environment. An EIS is a detailed document that describes project alternatives to minimize the identified impacts and is subjected to comments from interested outside parties. The EPA responds by issuing a Record of Decision detailing project activities and mitigation commitments.

Clean Water Act (CWA)

A growing public awareness of and concern for controlling water pollution during the first half of the 20th century led to the passage of the Federal Water Pollution Control Act (FWPCA) in 1948. The 1972 amendments became known as the CWA. The 1977 amendments created the basic structure for regulating discharge of pollutants into waters of the United States called the National Pollutant Discharge Elimination System (NPDES).

The CWA is the primary federal law in the United States governing water pollution and established the goals of eliminating releases to water of toxic substances. The CWA restructured the responsibility for water pollution control and gave that responsibility to the Administrator of the U.S. EPA. The 1977 Amendments created the basic structure for regulating discharge of pollutants into waters of the United States called the National Pollutant Discharge Elimination System (NPDES). The Water Quality Act (WQA) of 1987 amended the CWA and formed the legislative basis for all federal stormwater regulations. The WQA requires the EPA develop and publish information on methods for establishing and measuring water quality criteria. This guidance must be updated every 2 years

The CWA is implemented at the State level by a process and delegate authority from EPA to an implementing state after the state demonstrates their program meets basic federal requirements. An implementing state has the ability to be more restrictive, but not less restrictive than the federal mandates. Both California and Nevada have CWA authority; the Nevada implementing agency is NDEP.



There are six major elements to the CWA as follows:

Title I - Research and Related Programs (Sections 101-121)

Title II - Grants for Construction of Treatment Works (Sections 201-221)

Title III - Standards and Enforcement (Sections 301-320)

Title IV - Permits and Licenses (Sections 401-406)

Title V - General Provisions (Sections 501-519)

Title VI - State Water Pollution Control Revolving Funds (Sections 601-607)

Section 208 of the CWA encourages and facilitates the development and implementation of area-wide waste treatment management plans. This section is a key aspect of the TRPA Water Quality Management Plan.

Total Maximum Daily Load (TMDL)

Section 303(d) of the CWA requires states identify waters that do not comply with applicable water quality standards for one or more pollutants even after technology-based effluent limitations have been implemented. After listing and prioritizing these waters, states must determine, for each waterbody, the total maximum daily loading of the non-attainment pollutant(s) that the water can accept without exceeding applicable water quality standards or impacting "beneficial uses" of that waterbody. Beneficial uses for Lake Tahoe are irrigation, watering of livestock, recreation not involving contact with the water, recreation involving contact with the water, industrial supply, propagation of wildlife, propagation of aquatic life, including a coldwater fishery, municipal or domestic supply, or both, and, water of extraordinary ecological or aesthetic value¹¹.

Section 303(d) of the CWA requires each State to submit to EPA a biennial list of waters for which effluent limitations are not sufficient to meet water quality standards (Figure 4). Lake Tahoe is listed in both Nevada and California as not meeting a clarity standard. To resolve the impairment and remove Lake Tahoe from the 303(d) list, the state must develop a TMDL. The TMDL uses the following terms¹²:

- Loading capacity (LC) -- The greatest amount of loading that a water can receive without violating water quality standards. (40 CFR 130.2(f))

¹¹ http://www.leg.state.nv.us/nac/NAC-445A.html#NAC445ASec191

¹² http://a257.g.akamaitech.net/7/257/2422/14mar20010800/edocket.access.gpo.gov/cfr_2002/julqtr/pdf/40cfr130.2.pdf



- Load allocation (LA) -- The portion of a receiving water's loading capacity that is attributed either to one of its existing or future non-point sources of pollution or to natural background sources. Load allocations are best estimates of the loading, which may range from reasonably accurate estimates to gross allotments, depending on the availability of data and appropriate techniques for predicting the loading. Wherever possible, natural and non-point source loads should be distinguished. (40 CFR 130.2(g))
- Wasteload allocation (WLA) -- The portion of a receiving water's loading capacity that is allocated to one of its existing or future point sources of pollution. WLAs constitute a type of water quality-based effluent limitation. (40 CFR 130.2(h))
- TMDL -- The sum of the individual WLAs for point sources and LAs for non-point sources and natural background. If a receiving water has only one point source discharger, the TMDL is the sum of that point source WLA plus the LAs for any non-point sources of pollution and natural background sources, tributaries, or adjacent segments. TMDLs can be expressed in terms of either mass per time, toxicity, or other appropriate measure that relate to a State's water quality standard. If Best Management Practices (BMPs) or other non-point source pollution control actions make more stringent load allocations practicable, then WLAs can be made less stringent. Thus, the TMDL process provides for non-point source control tradeoffs. (40 CFR 130.2(i))

Stated another way, the TMDL process is the total pollutant load to a waterbody derived from point, nonpoint, and background sources by direct discharge, overland flow, ground water, or atmospheric deposition. The TMDL process distributes portions of the waterbody's assimilative capacity to various pollution sources—including natural background sources, point sources and non-point sources with a margin of safety so that the waterbody achieves its water quality standards. After identifying the necessary pollutant load reductions through the development of TMDLs and after approval by EPA, State water quality management plans should be updated and control measures implemented. Basically there are two process to control discharges to the water body, one requiring permits, the other being through local and State programs. Both technology-based and water quality-based controls are implemented through the NPDES permitting process. Permit limits based on TMDLs are called water quality-based limits.

Control measures to implement TMDLs are not limited to NPDES authorities but should also be based on state and local authorities and actions to reduce non-point source pollution (Figure 5). Increasingly, TMDLs will impose additional burdens on NPDES permittees and indirect dischargers and may foster state



regulation of non-point sources pursuant to Section 319 of the CWA and various other USEPA and USDA non-point source control programs. California Tahoe will be required to comply with the TMDL allocation and implementation, whereas Nevada Tahoe is voluntarily participating in the creation of the these aspects of the TMDL for Lake Tahoe¹³.





National Pollutant Discharge Elimination System (NPDES)

The 1977 Amendments created the basic structure of NPDES to regulate discharge of pollutants into waters of the United States. The NPDES is the permit program established to set water-quality standards and to regulate point source pollutant discharge into waters of the United States. As improvements in point source (i.e., a pollutant which is generally discharged from an industrial activity) water quality were realized, the impact of stormwater runoff as a non-point source (i.e., a distributed pollutant which enters a natural water system through natural runoff and cumulatively changes the water quality of the receiving water body) contributor to stream quality degradation became more evident. As a result, the 1987 amendments required NPDES permits for stormwater discharges from municipal separate storm sewer systems (MS4s) and industrial activities including construction. An MS4 denotes stormwater conveyance and treatment infrastructure separate from the sanitary wastewater infrastructure. In 1990, the US Environmental Protection Agency (EPA) issued the final NPDES regulations governing stormwater discharges. Stormwater NPDES permitting was implemented in two phases. Phase I permitting became effective in 1990 and was required for:

- Facilities previously permitted for stormwater discharges;

¹³ Personal communication with NDEP staff, NDEP, 4/13/2007



- Industrial activities, including construction sites that disturbed 5 acres or more;
- Transportation facilities;
- Large (population > 250,000) and medium (100,000 < population < 250,000) MS4s, and;.
- Facilities determined to be "significant contributors" of pollutants of water of the United States.

Figure 5. Flowchart of how a waterbody is removed from the 303(d) list¹⁴. The chart also shows how NPDES interacts with the TMDL process.



NPDES Phase 2 (NPDES II) permitting became effective on March 10, 2003 and expanded regulation of stormwater to *small* MS4s, defined as communities with populations greater than 50,000 and a density of

¹⁴ US EPA Total Maximum Daily Loads, <u>http://www.epa.gov/owow/tmdl/decisions/dec3.html</u>, March, 28, 2007



1,000 people per square mile. MS4s can also be designated for regulation by NDEP if they are located outside of urban areas but serve a population of at least 10,000 and have a density of at least 1,000 people per square mile. The public may also petition NDEP to designate an MS4 fall under the program. Additionally, NPDES II covers industrial activities including construction sites disturbing 1 acre or more and transportation facilities.

No community in the Tahoe basin meets the population thresholds that would automatically trigger NPDES compliance. However, the state NPDES permitting authority, Lahontan Regional Water Quality Control Board (LRWQCB) and NDEP in California and Nevada respectively, had to determine if "stormwater discharge caused or could cause adverse impact to water quality" and then whether they should require compliance with NPDES. The permitting authority needs to weigh the following criteria¹⁵:

- Point source discharge to waters designed on the state's 303(d) list,
- population growth and density,
- proximity to an urbanized area,
- mass of pollutant contributed, and
- ineffectiveness of other non-point source pollution control programs.

LRWQCB elected to require El Dorado, the city of South Lake Tahoe, and Placer County participate in NPDES; NDEP did not, even though Lake Tahoe is on the Nevada 303(d) list. NDEP's reasoning is that by listing Lake Tahoe on the 303(d), development of a Total Maximum Daily Load (TMDL) must be developed that sets discharge limits on constituents known to reduce lake clarity. By developing the TMDL with LRWQCB and subsequently complying with those discharge limitations, Nevada Tahoe can restore lake clarity without the burden of the NPDES permit process.

Nevada Regulations and Statutes

Nevada Division of Environmental Protection (NDEP)

The State of Nevada has adopted narrative and numeric water-quality standards to protect the designated beneficial uses for water bodies in the state. The narrative standards are applicable to all surface waters of the state and consist of statements requiring waters to be free from various pollutants including those that are toxic. Additionally, site-specific numeric standards for certain constituents have been developed for major water bodies (e.g. Lake Tahoe, Lake Mead). Water quality regulations including standards for Lake Tahoe in the state of Nevada are published in the Nevada Administrative Code (NAC), Chapter 445A (www.leg.state.nv.us/NRS/NRS-445A.html). Specifically, beneficial uses and standards for Lake Tahoe and its tributaries are contained in NAC 445A.1905 thru 445A.1917).

¹⁵ http://www.ecy.wa.gov/programs/wq/stormwater/municipal/resources/fact2-1.pdf



The Nevada Water Pollution Control Law, contained in NRS 445A.300 through 445A.730 designates NDEP as the State Water Pollution Control Agency for all purposes of the Federal pollution control legislation. As such, NDEP is responsible for assuming the responsibilities delegated by Federal legislation, including standards development, monitoring TMDLs and NPDES permitting.

In addition, NDEP controls EPA-delegated 319 grants for EIP projects. These federal grants specify that the project must be maintained through the useful life of the improvements.

Nevada Division of State Lands (NDSL)

Nevada helps fund, design, and construct water quality and erosion control projects within Lake Tahoe through state bonds, license plate funds, and distribution of grants. These funds are allocated by NDSL. When counties or GIDs accept state funds, they must "operate and provide maintenance for the project for not less than 20 years after the project is completed¹⁶."

Nevada has enacted several regulatory statutes that are key to enabling Nevada Tahoe jurisdictions to organize, establish the responsibility and authority to raise funds and operate and maintain stormwater systems. These statutes include Nevada Revised Statutes (NRS) Chapters 244 (County Government), 277 (Interagency Cooperative Agreements), 318 (General Improvement Districts), 458 (Conservation) and can be found in Appendix 4. These statutes are discussed later in this chapter.

Tahoe Regional Planning Agency Regulations and Permitting

An act of Congress in 1969 created the Tahoe Regional Planning Compact (Appendix 5). Adoption of this compact by California and Nevada created the TRPA. The Compact, stipulates TRPA establish Environmental Threshold Carrying Capacities, and a Regional Plan and Code of Ordinances "which will achieve and maintain such capacities while providing opportunities for orderly growth and development consistent with such capacities." Environmental thresholds have been established in the following nine areas: water quality, air quality, soil conservation, vegetation, fish habitat, wildlife habitat, noise, scenic resources, and recreation. There are seven water quality thresholds and two soil conservation thresholds¹⁷ currently under revision by the Pathway 2007 effort (<u>www.pathway2007.org</u>).

One of the first comprehensive water quality management plans was developed by TRPA under section 208 of the federal CWA and the Code of Federal Regulations (40 CFR Part 130 and Part 35). The 208 Plan, certified by California, Nevada, and the USEPA in 1981, seeks to control water quality problems in the Tahoe

¹⁶ <u>http://leg.state.nv.us/NAC/NAC-321.html#NAC321Sec360</u>

¹⁷ TRPA, 2002, 2001 Threshold Evaluation Report (http://www.trpa.org/default.aspx?tabindex=1&tabid=174)



Region through controls on land use, erosion, runoff, disturbance to stream environment zones, forest practices, fertilizer use, wastewater, atmospheric deposition of nutrients, spills, vessel waters, dredging, and projects in the shorezone. The 208 Plan contains a Handbook of Best Management Practices, the Water Quality Problems and Management Program, and aspects of California State Water Regional Control Board Lake Tahoe Basin Water Quality Plan.

The TRPA Code of Ordinances¹⁸ "represents the coordination of a series of documents relating to land use regulation and environmental protection in the Tahoe Region. The documents are the Tahoe Regional Planning Compact, as amended ("Compact"), the environmental threshold carrying capacities adopted in Resolution 82-11, the Goals and Policies Plan, the Plan Area statements and Maps, and other TRPA plans and programs." Of interest to the stormwater effort are the following chapters of the Code: Chapter 25, Best Management Practices; Chapter 31, the Environmental Improvement Program; Chapter 32, Regional Plan and Threshold Reviews; Chapter 81, Water Quality Control; and Chapter 82, Water Quality Mitigation.

Two key provisions of the Code are specifically aimed at improving water quality through the reduction of stormwater pollutant loadings. First is the requirement to manage the flow and volume of a storm that lasts for one hour and occurs on average every 20 years. That is, all development with the potential to increase runoff in the Tahoe basin must be mitigated to infiltrate or treat the volume of a 20-year 1-hour storm [approximately equivalent to 1 inch of uniform rainfall over a one hour period (TRPA Code of Ordinances, 25.5)]. Second, water quality discharge limits are specified for a number of constituents (Table 1) (TRPA Code of Ordinances, 81.2). More stringent performance requirements for BMPs in the Tahoe basin may be adopted as part of the Lake Tahoe TMDL allocation.

rable 1. Maximum pondiant concentrations (mg/L) in surface runon.						
Dissolved	Dissolved	Dissolved Iron as Fe	Grease and Oil	Suspended Sediment		
Inorganic	Phosphorus as P					
Nitrogen as N						
0.5	0.1	0.5	2.0	250		

Table 1. Maximum pollutant concentrations (mg/L) in surface runoff.¹⁹

In 1997, President Clinton and others convened at Lake Tahoe to focus efforts on protecting the lake for future generations. As a result, the Environmental Improvement Program (EIP) was created to identify programs, projects, and studies to attain, maintain, or surpass environmental thresholds (TRPA Code of Ordinances, Chapter 31). The resulting program encompasses hundreds of capital improvement, research, program support, and operation and maintenance projects in the Tahoe Basin, all designed to help restore Lake Tahoe's clarity and environment.

¹⁸ TRPA Code of Ordinances (http://www.trpa.org/default.aspx?tabindex=2&tabid=172)

¹⁹ TRPA Code of Ordinances 81.2A (http://www.trpa.org/documents/docdwnlds/ordinances/COCh81.pdf)



Implementers and engineers incorporate BMPs in the design of EIP projects to help achieve and maintain environmental thresholds. The Code of Ordinances, Chapter 25 (Appendix 6), sets forth requirements and guidance for installation of BMPs for both private (i.e., BMP Retrofit Program or EIP # 16) and public lands within TRPA's jurisdictional authority. Additionally, TRPA requires that projects be maintained to ensure continued effectiveness (TRPA Code of Ordinances, Chapter 25, 25.8).

Local Jurisdictions

Nevada Revised Statutes place the burden of residential and commercial infrastructure on local government in most cases. Along with that responsibility is the authority to tax and collect fees. Within the Nevada Tahoe Basin there are 19 statutory jurisdictional authorities (13 GIDs, 2 Special Districts, 2 counties, 1 Incorporated City (Carson City), and the Nevada Department of Transportation (NDOT)) with partial or comprehensive infrastructure responsibilities. In addition, the Nevada Tahoe Conservation District (NTCD) has the statutory authority to construct, operate, improve and maintain such facilities and structures as related to erosion and conservation (stormwater being such an activity). By Statute (NRS 277) these entities may formally cooperate together to create mutually beneficial arrangements for the performance of any governmental function and may include furnishing or exchanging of personnel, equipment, property or payment of funds.

Stormwater management is either a function of city government, county government, or a General Improvement District (GID). All three municipal jurisdictions are subdivisions of the state of Nevada. In any Nevada county, the board of county commissioners has the "jurisdiction, power and authority to create districts within the county it serves." The board of commissioners may adopt a resolution or consider a petition by property owners to initiate the formation of a GID (NRS 318.050). Once the initiating ordinance has been adopted, the property owners of the proposed district are notified and given the opportunity to protest the formation of the GID (NRS 318.050). If after considering the protests and determining that the GID is "required by public convenience and necessity" and that the creation of the GID is "economically sound and feasible" the county board of commissioners can adopt an ordinance creating the GID (NRS 318.055 to 318.075). The board of commissioners establish the accounting and auditing practices and procedures for the GID, and the budget and management standards. In counties of fewer than 400,000 people, the county has the option of appointing five people to serve as the first board of trustees for the GID. These positions will subsequently be filled through general elections. The board also has the option of serving as the ex-officio board of trustees in counties with fewer than 400,000 people (NRS 318.080 to NRS 318.09533).

Depending on the specific purposes of the GID, the board may have the power to levy a general ad valorem tax, special assessments, establish tolls, rates and other service charges. The GID may also be able to



borrow money and issue short-term notes, warrants, interim debentures, general obligation bonds, revenue bonds, and special assessment bonds. The ability of the board to utilize debt will depend on the population and purpose of the district (NRS 318). A district may be eligible for distributions from the state government if it provides two of the following: fire protection, road repair, maintenance and construction, or parks and recreation (NRS 360.740).

The total ad valorem tax levy for all public purposes must not exceed \$3.64 on each \$100 of assessed property valuation. This has certain implications for a GID, as any given piece of taxable property within its boundaries may be subject to tax by the state, county, town, other special districts, or school district. If a GID is being considered as one means of local organization and ad valorem taxes are being considered as one source of possible revenue, then the \$3.64 limit needs to be taken into consideration. It can be especially difficult for GIDs with low assessed valuation of taxable property. To generate sufficient revenues, the GID in this situation may have to levy higher ad valorem taxes than a local government with high assessed valuation of taxable property. Local governments may find themselves competing for tax allocations. Disputes that cannot be resolved by the local governments themselves will be resolved by the Tax Commission (NRS 361.455).

A GID may not find it financially feasible to pay for all of the services it would like to provide. According to NRS 277.045, counties, incorporated cities, unincorporated towns, school districts, and other special districts may enter cooperative agreements to provide governmental functions. These agreements may involve use of property, equipment or personnel. A GID may not have to make the capital expenditures necessary to build new structure, purchase equipment or hire additional staff. It may be able to reach an agreement with the county to use existing structures, equipment, and staff as necessary for a fee.

Under these statutes, a GID can form for a variety of purposes, including for the management of stormwater within their jurisdiction. A county can also take on the functions provided to a GID. A recent example is that Washoe County passed the Washoe County Stormwater Management Ordinance, which addresses stormwater drainage, stormwater utility formation, and enforcement in the unincorporated area of Spanish Springs north of Reno/Sparks.

There are 12 General Improvement Districts in Nevada Lake Tahoe, 1 Limited Liability Corporation (LLC), 2 private water companies, a joint powers district, a separate collection and distribution district (Tahoe Douglas District), a sewer district and water treatment plant (Tahoe Douglas Sanitation District and Douglas County Sewer Improvement District #1, respectively) and multiple Homeowner Associations (HOAs). Twenty of these organizations are listed below and twelve are discussed in more detail in Table 2.



Cave Rock Estates GID	Incline Village GID
Kingsbury GID	Lake Ridge GID
Logan Creek GID	Marla Bay GID
Oliver Park GID	Round Hill GID
Skyland GID	Zephyr Cove GID
Zephyr Heights GID	Zephyr Knolls GID
Lincoln Park LLC	Elk Point Sanitation District
Glenbrook HOA	Glenbrook Water Company
Edgewood Water Company	Zephyr Water Utility District (Douglas County)
Lake Village HOA	Hidden Woods HOA
Pinewild HOA	Tahoe Summit HOA
Tahoe Douglas Services District	Tahoe Douglas Sanitation District
Skyland Water Company (Douglas	Douglas County Sewer Improvement District #1
County)	

GID	Year	Tax	
Name	Authorized	Rate*	Description of GID
Cave Rock Estates	1975	\$0.6644	Created in 1975 pursuant to NRS 318.010, Ordinance CR-2. There are 5 elected Board members that administer and govern the District. The general purposes of the District are to acquire, construct, reconstruct, grade, improve, extend or better a works, system or facility; including by not limited to paving, curbs, gutters, sidewalks, drainage, lighting, water, sewer, garbage and refuse.
Elk Point Sanitation District**	1969	\$0.0095	Created in 1969 pursuant to NRS 318.010, Ordinance # EP-3. There are 5 elected Board members that administer and govern the District. The District was formed for the basic power of furnishing sanitary sewer facilities, as follows: (a) To acquire, construct, reconstruct, improve, extend, better, operate, maintain, and repair a sanitary sewer system or any part thereof, including, without limiting the generality of the foregoing, mains, laterals, wyes, tees, meters and collection, treatment disposal plants. (b) To sell any product of by-product thereof, and to acquire appropriate outlets and rights of disposal within or without the District and extend the sewer lines of the District thereto. (c) In connection with the said basic power, the Board shall have and exercise all rights and powers necessary to incidental to or implied from said basic power, including with limiting the generality of the foregoing.
Kingsbury	1964	\$0.2879	Created in 1964 pursuant to NRS 318.010, Ordinance #140. There are 5 elected Board members that administer and govern the District. The general purposes of the District are to acquire, construct, reconstruct, grade, improve, extend or better a works, system or facility; including by not limited to streets, highways, roads, curbs, gutters, sidewalks, drainage, lighting, water, sewer, garbage, refuse and snow removal.
Lakeridge	1964	\$0.1174	Created in 1964 pursuant to NRS 318.010, Ordinance #143. There are 5 elected Board members that administer and govern the District. The general purposes of the District are to acquire, construct, reconstruct, grade, improve, extend or better a works, system or facility; including by not limited to streets, highways, roads, curbs, gutters, sidewalks, drainage, lighting, water, sewer, garbage and refuse.
Logan Creek	1965	\$0.6828	Created in 1965 pursuant to NRS 318.010, Ordinance #149. There are 5 elected Board members that administer and govern the District. The general purposes of the District are to acquire, construct, reconstruct, grade, improve, extend or better a works, system or facility; including by not limited to streets, highways, roads, curbs, gutters, sidewalks, drainage, lighting, water, and recreation.
Oliver Park	1969	\$0.2786	Created in 1969 pursuant to NRS 318.010, Ordinance OP-2. There are 5 elected Board members that administer and govern the District. The general purposes of the District are to acquire, construct, reconstruct, grade, improve, extend or better a works, system or facility; including by not limited to streets, highways, roads, curbs, gutters, sidewalks,

Table 2. Description of GIDs in Nevada Tahoe from the County Ordinance.



			drainage, lighting, water, sewer, garbage and refuse.
Round Hill	unknown	unknown	Pursuant to NRS 318.010. There are 5 elected Board members that administer and govern the District. The general purposes of the District are to make certain improvements within the District, including paving, curbs, gutters, sidewalks, storm drainage, and sanitary sewer improvements.
Skyland	1964	\$0.0783	Created in 1964 pursuant to NRS 318.010, Ordinance #135. There are 5 elected Board members that administer and govern the District. The general purposes of the District are to acquire, construct, reconstruct, grade, improve, extend or better a works, system or facility; including by not limited to streets, highways, roads, curbs, gutters, sidewalks, drainage, lighting, water, sewer, garbage and refuse.
Tahoe Douglas Sanitation District	1969	\$0.0294	Created in 1969 pursuant to NRS 318.010, Ordinance # 169. There are 5 elected Board members that administer and govern the District. The District was formed for the basic power of furnishing sanitary sewer facilities, as follows: (a) To acquire, construct, reconstruct, improve, extend, better, operate, maintain, and repair a sanitary sewer system or any part thereof, including, without limiting the generality of the foregoing, mains, laterals, wyes, tees, meters and collection, treatment disposal plants. (b) To sell any product of by-product thereof, and to acquire appropriate outlets and rights of disposal within or without the District and extend the sewer lines of the District thereto. (c) In connection with the said basic power, the Board shall have and exercise all rights and powers necessary to incidental to or implied from said basic power, including with limiting the generality of the foregoing.
Zephyr Cove	1964	\$0.1000	Created in 1964 pursuant to NRS 318.010, Ordinance #141. There are 5 elected Board members that administer and govern the District. The general purposes of the District are to acquire, construct, reconstruct, grade, improve, extend or better a works, system or facility; including by not limited to streets, highways, roads, curbs, gutters, sidewalks, drainage, lighting, water, sewer, garbage and refuse.
Zephyr Heights	1960	\$0.2798	Created in 1960 pursuant to NRS 318.010, Ordinance ZH-2. There are 5 elected Board members that administer and govern the District. The general purposes of the District are to make certain improvements within the District, including paving, curbs, gutters, sidewalks, storm drainage, and sanitary sewer improvements.
Zephyr Knolls	1964	\$0.5067	Created in 1964 pursuant to NRS 318.010, Ordinance #142. There are 5 elected Board members that administer and govern the District. The general purposes of the District are to acquire, construct, reconstruct, grade, improve, extend or better a works, system or facility; including by not limited to streets, highways, roads, curbs, gutters, sidewalks, drainage lighting water sewer garbage and refuse

*per \$100 of assessed property value

**a sanitation district is a general improvement district that serves only the single function of sanitation

Physical and Political Boundaries

Nevada Tahoe encompasses approximately one third of the lake and land mass in the Lake Tahoe Basin. TRPA has defined 27 sub-watersheds within Nevada Tahoe. Most of these drain high altitude areas to a creek and then to the lake. However, some areas, called intervening areas, do not drain to a significant creek, but represent diffuse flow directly to the lake. Figures 6 through 14 (pgs. 23 – 31) show Nevada Tahoe by groups of sub-watersheds with GID, county, city, and USFS boundaries delineated. The figures show that 1) GID boundaries do not correspond to sub-watershed boundaries, 2) GIDs overlap with forest service land (and other property areas), and 3) water from one GID may drain into another GID. The figures illustrate how extensive (69% of the area) USFS-owned land is throughout the basin. Finally, the figures provide an approximate percent compliance with EIP 16 and the priority of the sub-watershed with regard to EIP 16 (see Chapter 3).



Another aspect of the Tahoe basin jurisdictional complexity is that NDOT-maintained roads run near or through all communities and sub-watersheds. NDOT right of ways in the Tahoe basin generally extend to the back of the sidewalk in urban areas and 10 ft beyond the fill slope in rural areas. In general, NDOT's priorities for control of water through their area of responsibility is safety of motor vehicles and to transmit that stormwater to down-gradient property with a reasonable flow and water quality. NDOT's goal is to have water either pass under their facilities, or if it enters the roadway, to leave cleaner than it entered. See the NDOT drainage manual plan for more details (www.nevadadot.com/reports_pubs/ Drainage_Manual).



Figure 6:



Base map prepared from TRPA data layers, 2007





Base map prepared from TRPA data layers, 2007



Figure 8:



Base map prepared from TRPA data layers, 2007

Figure 9:





Base map prepared from TRPA data layers, 2007

Figure 10:





Base map prepared from TRPA data layers, 2007



Figure 11:







Base map prepared from TRPA data layers, 2007




Base map prepared from TRPA data layers, 2007





Base map prepared from TRPA data layers, 2007



CHAPTER 3 -- Private Residential Best Management Practices Retrofit Program

Task 2.5b in the workplan inventory addresses privately installed stormwater systems under the best management practices (BMP) Retrofit Program (EIP # 16), summarizes the level of compliance, and summarizes how the community has complied with Tahoe Regional Planning Agency (TRPA) Ordinance 25. It also will identify the maintenance requirements associated with these systems.

As stated in the introduction, the BMP Retrofit Program is the largest Environmental Improvement Program (EIP) project both in scope and total cost. Of the 43,470 developed properties in the Lake Tahoe Basin, 13% achieved compliance through 2005²⁰. TRPA estimates the current total investment in BMP installations on private parcels to be approximately \$51.5 million²¹. The original estimated private contribution to the EIP was about \$86 million²⁵.

In Nevada, the compliance rate for single family residences and for all residences is 22% and 31%, respectively. Including commercial parcels, Nevada has completed 30% of EIP #16 certifications (Table 3) at an approximate cost of \$28.2 million.

	Neva	ada Priority 1		Nevada	Priority 2 and	13		All Neva	da	
	Completed	Remaining	Total	Completed	Remaining	Total	Completed	Remaining	Total	Percent
SFR*	1148	2470	3618	189	2199	2388	1337	4669	6006	22%
MFR**	2093	1385	3478	136	1946	2082	2229	3331	5560	40%
Commercial	50	212	262	2	162	164	52	374	426	12%
Total	3291	4067	7358	327	4307	4634	3618	8374	11992	30%

Table 3. Number of parcels and completion percentages for private parcels in Nevada²⁵

*SFR = single family residences

**MFR = multi-family residences

Private BMPs are required to be installed on a priority basis by subwatershed: 15 Oct 2000 for Priority 1, 15 Oct 2006 for Priority 2, and 15 Oct 2008 for Priority 3 (TRPA 2004, Chapter 25, Code of Ordinances). The area maps in Chapter 2 label each subwatershed with the priority and BMP retrofit compliance percentage (Table 4).

EIP #16 is unique because private landowners bear the cost of installation, which may range from \$1,000 to \$5,000 for an average single-family residential property, and significantly more for multi-family residential and commercial parcels. Program implementation is jointly executed by four agencies and one university extension. The TRPA BMP Retrofit Strategic Plan²² outlines the agency roles and implementation responsibilities among TRPA, Nevada Tahoe Conservation District (NTCD), California's Tahoe Resource

²⁰ TRPA BMP Retrofit Strategic Plan, March 31, 2006

²¹ TRPA 2006 Accomplishments Summary

²² TRPA BMP Retrofit Strategic Plan, March 31, 2006



Conservation District and USDA-Natural Resources Conservation Service. The University of Nevada Cooperative Extension assists with education and outreach activities related to the Program.

Subwatershed	Priority Watershed	BMP Certificates ²³	Approximate Number of Parcels	Approximate Percent
				Compliance
Wood	1	770	1699	45%
Incline	1	766	1851	41%
Third	1	657	1739	38%
Mill	1	258	674	38%
Second	1	295	872	34%
First	1	28	91	31%
East Stateline	1	157	658	24%
McFaul	1	139	719	19%
Cave Rock	1	32	215	15%
Marlette	1	0	0	n/a
Deadman Point	2	5	4	100%
Slaughterhouse	2	5	16	31%
Lincoln	2	7	27	26%
Tunnel	2	5	65	8%
Zephyr Creek	2	0	3	0%
Bonpland	2	0	0	n/a
Sand Harbor	2	0	0	n/a
Secret Harbor	2	0	0	n/a
Bliss	2	0	0	n/a
North Zephyr	2	0	0	n/a
Glenbrook	3	61	169	36%
Burnt Cedar	3	307	939	33%
Burke	3	334	1476	23%
North Logan House	3	16	83	19%
Logan House	3	2	15	13%
Skyland	3	51	428	12%
Edgewood	3	85	1811	5%
Total		3980	13554	29%

 Table 4. Disaggregated percent compliance for each subwatershed.

Basin-wide implementation of BMPs on developed private parcels is widely recognized as a major strategy to reverse the decline in Lake Tahoe's clarity. The BMP Retrofit aims to capture or control pollutants at their source, and to reduce stormwater runoff volumes high in the watersheds before they reach downstream capital improvement projects or local streams that convey runoff to the Lake. Coordination with local jurisdiction's public works projects is critical to the success of the overall goal. The effectiveness of local jurisdiction EIP projects becomes fully viable within specific watersheds and neighborhoods when private property owners participate in controlling erosion and stormwater runoff by retrofitting their properties with BMPs.

²³ Personal communication, TRPA staff, TRPA, March 2007



BMP retrofit aims to capture or control pollutants at the source and to reduce stormwater runoff volumes high in the watersheds before they reach the lake by integrating several principles of infiltration and source control. There are various types of BMPs which serve to accomplish this goal and are designed for site-specific situations ²⁴.

BMPs have a variety of functions that intend to:

- maximize stormwater infiltration on-site;
- slow down runoff;
- collect and convey runoff;
- provide runoff retention; and
- minimize maintenance.

BMPs (Appendix 7) are critical to the success of source control and are designed to be installed at locations that maximize infiltration and minimize erosion by reducing the impact of concentrated flows coming from impervious surfaces:

- under roof drip lines;
- under gutter downspouts;
- under open elevated structures;
- adjacent to parking areas; and
- at the end of conveyance structures.

BMPs promote infiltration by making use of existing conditions on the property and/or utilizing a media that will enhance the ability of the soil to infiltrate. BMPs employ a variety of infiltration techniques that:

- spread runoff across vegetated and mulched areas on the property;
- store and infiltrate into prefabricated or drain rock filled infiltration systems;
- infiltrate into an area armored by drain rock; and
- collect runoff in above ground storage systems for infiltration.

Common infiltration systems (Appendix 7) which incorporate these techniques include:

- flat vegetated and mulched areas;
- rock lined and vegetated swales (aka: mini basins, retentions areas);
- drain rock armoring;
- berms;
- planter boxes;
- infiltration trenches; and

²⁴ See <u>www.ntcd.org/bcp_moreinfo.html</u> for BMP Homeowners Guide and pictures.



- infiltration systems (aka: drywells, gravel pits).

BMPs are most effective when infiltrating stormwater with a low concentration of suspended sediment. Preventing sediment from entering the system will reduce maintenance and ensure proper function of the BMP. BMPs for controlling the source of the sediment include:

- slope stabilization;
- amendment of bare soil with vegetation and/or mulch; and
- restoration of compacted bare soil areas.

In order to infiltrate stormwater runoff on-site, conveyance structures are utilized to keep the runoff from leaving the property and entering a public treatment system by directing the flows to an infiltration system installed on the property. Conveyance structures are also utilized to convey concentrated flows to an area suitable for infiltration. Common conveyance practices include:

- driveway conveyance systems (slotted channel drain, a/c swale);
- gutter downspouts; and
- subsurface conveyance systems.

Issues and Concerns

BMP effectiveness is driven by three factors: design, construction, and maintenance. Overall effectiveness is compromised when one or any of these three elements fails or is no longer functioning at optimal levels. Adding to the complexity is the cost to install, and specifically, the costs associated with the driveway BMP, which is at times 50% to 70% of the total installation cost.

Design

Aside from site limitations, which inhibit the feasibility to fully implement BMPs on a property, design can be influenced by two factors: soils and sizing. Through adaptive management, starting with the 2007 field season, site evaluators will be testing the saturated hydraulic conductivity (K_{sat}) of the soil at the spot where an infiltration system will be installed. Previously, although we used the best data available for soil types and infiltration rates, it was not a completely accurate analysis of the soil adjacent to the roads due to the compaction that takes place during the grading of the roads. When installing a system close to the right-of-way, the soil could be compacted and might have characteristics that limit the capability to infiltrate the runoff as designed. In some cases, costly systems designed to infiltrate the design storm sometimes fail due to an altered soil characteristic in these areas which differs from the available data at the time of design.

Moreover, proper sizing of the BMP in order to manage the design storm (20 year, 1 hour) depends on the amount of runoff generated by the impervious surface contributing to the system. Conservation District staff



are trained to recognize all impervious surfaces which contribute to an infiltration system. However, if the homeowner or contractor miscalculates the area of contributing surfaces, the system may be undersized and could fail to comply with certification standards. Even with proper design, the system must be installed to the design specifications, but current final inspection procedures do not require verification of the size of the installed BMP.

Construction

Proper construction and installation of BMPs depends on two major factors: the location of the BMPs on the parcel and connectivity between the source and the system. Once a BMP evaluation is approved, the homeowner or a private contractor often constructs and installs the BMP. Many site constraints inhibit proper installation due to the size of these systems and the necessary location. Modifications often need to be implemented during installation to accommodate these site variations. However, there is no inspection requirement to verify the BMP is installed to specifications and/or modified to a correct size that will meet the ordinance. All components of the system must have proper connectivity to ensure runoff is captured and infiltrated within the system. Any obstruction within the system due to improper construction can inhibit the capability of the system to properly infiltrate the design storm.

Certification Procedure

Final inspections currently consist of surface inspections and above ground conveyance verification. A water test is performed on driveway conveyance systems to verify connectivity between the conveyance and infiltration system, but not to determine if the system can infiltrate the design storm. Protocols are currently being developed, through adaptive management, which will streamline the certification process and provide guidelines for inspecting third-party installations not designed by a Conservation District. There may be additional requirements the installer needs to provide in order for a Conservation District to inspect a site.

Maintenance

As designed, residential BMPs are capable of storing and infiltrating the runoff generated from the impervious surfaces. They also capture and retain much of the sediment transported among the runoff. However, as they serve their function, the void spaces within these systems fill with sediments and debris, reducing the capability of the system to store and infiltrate the runoff. Through adaptive management, measures have been taken to design these systems for reduced maintenance. The addition of pre-treatment sediment traps at the end of conveyance structures and the use of filter fabric within the system has greatly reduced the amount of sediment reaching the infiltration system. However, over the lifetime of the system, some maintenance will be needed to ensure the systems are functioning properly. Routine maintenance will ensure the systems function properly, but the maintenance tends to be labor intensive and cumbersome to the homeowner, and therefore often neglected. As of the 2007 field season, all Certificates of Completion



issued by the TRPA are accompanied by a maintenance memo (Appendix 7) outlining routine maintenance procedures. Driveway runoff tends to have a higher content of sediment and nutrients than other impervious runoff due to vehicular transport of these constituents. With source control measures in place, structural BMPs should only be receiving atmospheric deposition of particles. Driveways, however, are constantly loaded with sediment due to tire transport and deposition. Typically, driveway treatments need maintenance more frequently than other BMPs.

Expense to Homeowners

Usually, the most expensive and labor intensive component of installing residential BMPs is the driveway conveyance and infiltration system. The removal of the driveway material and installation of a conveyance and infiltration system capable of treating the driveway runoff is costly and not easily performed by the typical homeowner. Moreover, the driveway BMP represents over 50% of the cost but less than 20% of the treatment area. However, since most of the sediment load coming from a property is associated with the driveway (tire transport), the higher cost for installing these systems may be justified. Table 5 illustrates BMP Installation and Maintenance Costs estimated from certified properties.

Table 5: BMP Installation & Maintenance Costs

BMP Installation and Maintenance Costs

Overview of Nevada BMP-Retrofit Status*' **

- 6,006 Single-Family Residential parcels which require BMPs.

- 1,337 Single-Family Residential parcels which have their BMP Certificate of Installation.

- Approximately 4,669 Single-Family Residential parcels still need to install their BMPs.

Driveway BMP Installation

All Single-Family Residential parcels require a paved driveway with associated BMPs

Assumption: Approximately half of the driveways slope toward the Right-of-Way, requiring a conveyance structure, sediment trap, and infiltration system to prevent the runoff from entering the Right-of-Way (driveway conveyance BMPs). The remaining driveways require a sediment trap and infiltration system installed at the runoff outflow point of the driveway.

- Approximately 2,215 Single-Family Residential parcels still need to install driveway conveyance BMPs
- \$4000 average cost to install driveway conveyance BMPs
 - \$125 \$175 / linear foot for conveyance structure installation
 - 20' average driveway width
 - \$500 for sediment trap and infiltration system installation

- Cost to homeowners to install remaining driveway conveyance BMPs is approximately \$10 million

Driveway BMP Maintenance

All driveways require an associated BMP



 BMPs must be regularly maintained in order to function properly
 Most common driveway BMP is a prefabricated or drain rock infiltration system
 Assumption: 90% of driveway BMPs utilize this type of infiltration system which requires annual maintenance
 Average cost to hire contractor: \$80/hr
 Average time to maintain driveway BMPs: 1-2 hours
 Average annual cost to homeowners to maintain BMPs: \$120
- Cost to homeowners to maintain driveway BMPs is approximately \$650 thousand

* Figures reflect Single Family Residences in Nevada only. Figures do not include multi-family and commercial parcels. ** EIP 16 Strategic Plan, 2006 – 2008



CHAPTER 4 -- Capital Improvement Projects and Public BMPs

As outlined in Chapter 2, Tahoe Regional Planning Agency's (TRPA's) Regional Plan established the Environmental Improvement Program (EIP) to attain, maintain, or surpass the environmental thresholds through a variety of projects which impact areas such as the public health and safety of residents and visitors as well as the scenic, recreational, educational, scientific, and natural values of the Lake Tahoe Basin (<u>http://www.trpa.org/documents/ docdwnlds/EIP/volume2.pdf</u>). Chapters 25 and 31 of the TRPA Code of Ordinances contain the regulatory language for BMPs and the EIP, respectively.

Tasks 2.5a, 2.6 and 2.8 of the stormwater utility workplan require the inventory of existing public works stormwater systems, identification of recommended operations and maintenance (O&M) for these BMPs, and a summary of the current cost and level of O&M for best management practices (BMPs) funded by the Nevada Division of State Lands (NDSL).

Background: Construction of water quality BMPs is the primary method by which municipalities control the adverse impacts on water quality and quantity of development and redevelopment. BMPs are defined as a schedule of activities, prohibition of practices, maintenance procedures, and structural and/or managerial practices, that when used singly or in combination, prevent or reduce the release of pollutants and other adverse impacts to natural waters. Three general types of BMPs are source control, treatment, and flow control. The primary purpose of using BMPs is to protect beneficial uses of water resources through the reduction of pollutant loads and concentrations, and through reduction of discharges (volumetric flow rates) causing stream channel erosion.

Maintenance is an important component of stormwater BMP effectiveness and longevity. However, stormwater agencies around the United States report that stormwater systems are typically not operated and maintained properly. For example, Maryland's stormwater program has conducted a series of surveys on the maintenance of stormwater practices and generated a report²⁵ with the following conclusions:

- Stormwater management facilities in Maryland, especially dry detention facilities, are not particularly well maintained. In fact, a majority of facilities have failed due to a lack of routine maintenance;
- Public facilities are better maintained than private facilities;

²⁵ Santa Clara Valley, January 2003, Draft Guidance for BMP Operation and Maintenance Verification Programs (<u>http://www.scvurppp-w2k.com/pdfs/2003workshop/O_M_Agree_Memo_final.pdf</u>) which references: State of Maryland, 1987, Maintenance of Stormwater Management Structures, a Departmental Summary

⁽http://www.mde.state.md.us/Programs/WaterPrograms/SedimentandStormwater/publicationsList/index.asp)



- Commercial/industrial facilities are more likely than residential facilities to be aesthetically satisfactory;
- Based on criteria set by the State of Maryland regarding satisfactory O&M, forty-five percent of commercial/industrial facilities were completely satisfactory (for O&M) compared to twenty-four percent of residential facilities. O&M is more likely to occur when very clear ownership exists (e.g., commercial/industrial facilities). O&M was less satisfactory for residential developments, where a Homeowners Association or the developer is responsible;
- Commercial/industrial facility owners are more concerned about their image, including the appearance of their grounds, than residential facility owners. This is especially true if the residential facility owner is the developer.

BMP Inventory: In 2005, NTCD led a combined NV/CA team to assemble an inventory of all water quality and erosion control projects funded by the public and create a database of the projects and associated BMP quantities. This effort, known as the 2005 BMP Inventory, also created a tool that depicts the general area of each project on a geospatial map and dynamically linked the map to the BMP inventory database (see <u>www.ntcd.org/prog_water2.html</u>). The inventory is currently being updated by NTCD primarily by interviewing organizations associated with funding, managing, and maintaining public BMP systems (Appendix 8). The update has added 33 Nevada projects to the 35 Nevada projects already inventoried in the 2005 effort. When looking at the inventory, please note that the quality, accuracy, and completeness of the data for each project varies and the inventory lacks an assessment of how the projects overlap physically, hydrologically, and programmatically. For example, an old project may have some aspects changed or replaced by more recent projects, or the effluent of a new project may flow into an older system downstream.

A subsequent effort to the 2007 BMP Inventory seeks to display the computer design drawings of the individual BMPs on a geospatial map. That effort is dependent on availability of design drawings and the accuracy of the spatial reference. It is recognized that an inventory of systems currently in the ground using the Global Positioning System will eventually be required to completely inventory and locate all structures that may require maintenance by a stormwater utility.

Summary of the BMP inventory: For Nevada, a total of 68 public BMP projects were identified, 43 of these projects were completed after 1998 (i.e., after water quality standards for BMPs were adopted and after the EIP program was started). In general, projects concerning Stream Environment Zones (SEZ) restorations, projects on private property, and projects installed as part of a larger effort (e.g., construction of a new subdivision) were not included in the BMP inventory. Seven projects lack funding information, but the total cost for the other 61 projects was \$83.7M (not current dollar value). Two projects lack BMP quantity



information, but Table 6 summarizes the quantities for 21 types of BMPs collected for the remaining 66 projects. It is important to note these BMP totals do not necessarily reflect the true total of all public BMPs in a community. For example, in Washoe County a substantial, but unknown, percentage of the public stormwater management infrastructure was installed as part of new roads or communities.

BMP Type*	Nevada	Washoe	Douglas	NDOT	Units
		County	County**		
Number of Projects	66	21	30	15	
Bare Soil Cover	5,082,711	1,374,674	1,133,535	2,574,502	ft ²
Wetland/Retention Basin	1,901,558	39,838	1,861,720	-	ft ³
Riprap Slope Stabilization	1,443,229	100,085	292,436	1,050,708	ft ²
Curb & Gutter/AC Swale/Berm/AC Dike	371,934	71,240	149,685	151,009	ft
Detention (dry) Basin	180,333	94,828	43,455	42,050	ft ³
Conveyance Piping	86,612	30,010	26,501	30,101	ft
Soft Coverage to Pavement	78,775	78,280	-	495	ft^2
Retaining Walls	78,315	41,978	28,463	7,874	ft
SEZ Restoration	58,930	55,900	3,030	-	ft
Rock Lined Channel	21,767	10,387	10,897	483	ft
Vegetated Swale	5,461	1,830	3,631	-	ft
Percolation Trench	2,574	1,149	1,425	-	ft
Edge Drain	1,943	-	1,943	-	ft
Perforated Piping	1,380	-	1,380	-	ft
Hard Coverage Removal	985	-	985	-	ft^2
Drainage Inlet	747	55	337	355	ea
Sediment Trap	345	55	280	10	ea
Catch Basin	156	140	16	-	ea
Treatment Vault	66	9	39	18	ea
Infiltration Gallery	2	-	2	-	ea
Water Bar	1	1	-	-	ea

Table 6. Summary of BMP quantities for 66 capital improvement projects in Nevada Tahoe summarized in the ongoing 2007 NTCD BMP Inventory

*See Appendix 9 for a description of the BMPs

**Includes one project from Carson City rural and NV Parks

The summary of the BMP totals indicates that bare soil cover (generally revegetation) and riprap slopes are the primary BMP quantities. Long term maintenance of native revegetation is minimal with the primary considerations being establishment of sustainable growth, maintaining visibility along roadways, and fire suppression (see Table 7 and Appendix 9 for detailed maintenance information). Riprap should be monitored for degradation especially after major storms. Wetlands, retention, and detention basins require monitoring for infiltration rates, sediment accumulation, vegetation growth, and vector control. Sediment must typically be removed every 5 to 20 years. Curb and gutter have two basic functions: segregate water on paved surfaces from the gravel shoulder and efficiently convey the water to treatment facilities. Routine maintenance primarily involves removing pine needles and cones from the curb and sweeping other debris from the road and curb several times annually. Vegetated swales and rock-lined channels require routine cleaning (e.g., dredging) to remain hydraulically functional and to not become a source of sediment. Drop inlets, sediment cans, catch basins, and treatment vaults generally require inspection twice annually and after and major storm events to determine if vacuum pumping is required.



Stormwater Utility Operation and Maintenance Programs

The expense of maintaining most stormwater systems is relatively small compared to original construction costs. However, in the process of funding the EIP projects state funders stipulate the project owner (i.e., the project proponent) operate and maintain the system for 20 years (NDEP 319 funding requires maintenance for the "useful life" of the BMP). However, in general, no maintenance plan is required and thus the understanding of cost and complexity of maintenance may not be fully appreciated by the project proponent. Some municipalities have addressed the maintenance and performance issue with a robust program and processes. For example, the elements of a stormwater BMP O&M verification program are well articulated by the Santa Clara Valley Stormwater Utility²⁶ and include:

- Stormwater operation and maintenance ordinance
- Performance bonds
- · Inspection and maintenance agreements and arrangements
- Maintenance easement agreements
- Construction inspection checklists
- Maintenance inspection checklists
- BMP performance criteria and design guidance
- · BMP maintenance educational materials
- BMP performance monitoring
- BMP tracking systems
- Tracking systems with poor bmp maintenance and performance
- Maintenance plans
- Maintenance unit costs
- Maintenance notifications and reminders
- · Component for follow up on poor maintenance and performance
- Pollution prevention compliance
- As-built certification
- Maintenance of proprietary products

A common/major aspect of any BMP maintenance program is the establishment of inspection standards. To ensure long-term O&M of stormwater treatment BMPs, it is necessary to include the following elements into municipal inspection programs:

²⁶ Santa Clara Valley O&M Guidance, 2004



- 1. Maintain information regarding BMPs. Without an understanding of when a component of a water quality and erosion control system was installed, where it is, maintenance standards, inspection and maintenance history, and other meta data, municipalities cannot optimize system performance and reduce operating costs.
- 2. Establish inspection priorities. Maintenance issues can not be identified if systems are not inspected by trained personnel, but it is generally unrealistic to inspect every BMP multiple times annually. A subset of prioritized stormwater treatment systems may be selected for a detailed inspection and have performance indicators measured to gage systemic problems or focused maintenance efforts. Selection of targeted inspections may be based on any of the following criteria:
 - Likelihood that failure would result in high repair and/or replacement costs;
 - Frequency of maintenance needed for proper performance and operation;
 - Age of the BMP and resulting decline in operational effectiveness;
 - · Located in areas with ongoing construction activities (i.e., increased sediment loading);
 - Systems maintained by non-public entities within the jurisdiction of a stormwater utility;
 - · Complaints and/or history of poor performance;
 - Likelihood of creating habitats favorable for vector production (e.g., mosquitoes);
 - Potential to support endangered species populations; and,
 - Potential to support invasive species.

BMP inspection standards are schedules and sets of procedures intended to trigger maintenance activities for each BMP. For example, inspections of detention basins include measuring sediment accumulation so that a standard maintenance activity (e.g., dredging and/or harvesting vegetation) can be anticipated and planned. Inspection results are documented and tracked to determine the effectiveness of maintenance activities and project future maintenance activities.

- 3. Establish inspection frequencies. BMPs that treat large runoff volumes will accumulate greater pollutant load over time. Inspection frequencies should also account for impacts from large storm events. Similarly, stormwater treatment system BMPs that are in land use areas suspected of generating high concentrations of pollutants (e.g., sediments, oil and grease) should be inspected more frequently to ensure proper operation. The type and total number of BMPs inspected each year also depends on the cost of follow-up activities (e.g., the response required to address improperly maintained BMPs) and the availability of resources to conduct inspections. The following factors are considered when determining appropriate inspection frequencies:
 - Type of BMP;
 - Local climate and precipitation;



- Land use type;
- Level of effort required for inspection, and;
- Historic maintenance record.
- 4. Provide Staff Training. To ensure proper facility inspection and maintenance of stormwater treatment BMPs, a stormwater utility must hire qualified individuals throughout the organization and provide continuing education/training in their respective areas of expertise to remain abreast of scientific and technological advances.
- 5. The four major aspects of a stormwater treatment BMP inspection procedure include:
 - a) *Notify the local government of inspection.* Typically a notification of inspection letter is provided to inform local government officials that scheduled maintenance will occur and what to expect;
 - b) Pre-inspection preparation. The stormwater utility inspector reviews background information such as: site plans/as-built drawings; previous inspection results; necessary procedures (e.g., underground confined space entry); and inspection and maintenance protocols. Assemble any necessary tools and equipment.
 - c) *Conduct inspections.* Standardized inspection checklists are used to document each BMP inspection. At a minimum, inspection checklists should:
 - Contain specific parameters to reduce subjectivity;
 - Link problems with specific actions;
 - Track maintenance activities for BMPs over time; and
 - Integrate well into a relational database.
 - d) Maintenance notification. Following the inspection, a report is generated that includes a list of repairs or maintenance that may be required to bring the facility into compliance and when to schedule this activity. The report may include assessment of BMP performance (as a result of subjective or objective analysis). If no maintenance is required, the next inspection date is suggested.



Table 7. Summary of inspection and maintenance frequencies and tasks for 19 types of permanent BMPs commonly found in the Tahoe basin. See Appendix 9 for additional information concerning BMPs.

ВМР	Maintenance	Maintenance Tasks
	Frequency	
Bare Soil Cover – Reveg	Periodic	All seeded areas should be inspected for failures. Reapply seed, fertilizer, mulch, and water as needed to maintain coverage and encourage plant establishment. After grasses are established, mowing may be required to reduce fire hazard.
Bare Soil Cover – mulch	Inspect and repair if necessary before and after rainstorms	Mulch is typically not used as a permanent stormwater BMP but rather as a temporary measure to stabilize soil and reduce erosion while vegetation becomes established. Inspect mulches prior to and after rainstorms. Repair any damaged ground cover and re-mulch exposed areas of bare soil
Bare Soil cover – fabric	Inspect and repair periodically and after significant rainstorms	Typically these measures are used on slopes until vegetation is established rather than a permanent BMP. Inspect blanket and mat installations periodically and after significant rainstorms for signs of erosion or undermining. Repair or replace any failures immediately. If washout or breakage of material occurs, re-install material after repairing damage to slope or channel.
Catch Basin	Vacuum or manually clean out sump when 40-60% full (typically monthly to yearly)	The rate at which catch basins fill and the total amount of material collected during different cleaning frequencies is highly variable. In general, if the contributing watershed has active construction or other land uses that create high sediment loads, the catch basin should be cleaned more often than in stabilized areas. Once a sump is 40-60% full, any inflow could have a flushing effect and actually generate sediment loading in water passing through the catch basin ²⁷ . Over a year's time, monthly cleaning removes about six times more sediment than cleaning annually. This can be accomplished either manually or with a vacuum truck.
Conveyance piping: Slope Drainage	Perform inspection before and after rain storms, and every two weeks until the drainage areas have been stabilized. Then inspect 'routinely'	When conducting inspections, examine for erosion and downstream scour near the outlet. Repair, install additional energy dissipation measures, and/or reduce discharge flows if needed. Also, inspect the slope drain for debris and sediment. Remove build-ups of either from entrances and outlets as required. If necessary, flush the drains, being sure to capture and settle the sediment in the drain water. Inspect to ensure that water is not ponding in inappropriate areas.
Curb and Gutter/AC swale/dike	Frequently	Remove leaves, pine needles and cones before precipitation events. Sweep winter traction control material when possible and summer road debris periodically.
Detention (dry) basin	After significant storm and high spring runoff	Remove trash, ensure inlet and outlet are not clogged. Ensure development of sustainable vegetation. Remove sediment if basin full. In areas where road sand is used, the forebay should be inspected each spring to determine if dredging is necessary. In general, dredging is needed if one half of the capacity of the forebay is full.
Drainage Inlet	Frequent	Drainage inlets should be inspected as part of the curb and gutter. Ensure the grate is free of debris.
Infiltration Gallery	Inspect inlet regularly and replace system if capacity is significantly reduced.	Inlets should be inspected regularly for pine needles and other debris that may clog the system. If infiltration rates have visibly diminished, the system must be dug up and rehabilitated. Note: When runoff containing salt-based deicers is directed to an infiltration basin, soil may become less fertile and less capable of supporting vegetation. Incorporating mulch into the soil can help to mitigate this problem.
Percolation/ Infiltration Trench	After long storm events and annually. Ongoing care of grass buffer strip if used.	Remove accumulated debris or material. Regularly mow grass buffer strip, check for erosion, remove garbage and large vegetation such as trees. Annually check observation well to ensure trench draining in specified time. Trench rehabilitation (replacement of clogged aggregate and/or filter fabric, etc) may be required every 5-15 years, and cost 15-20% of the original cost.
Perforated Piping	Inspect periodically	Below ground drainage features should be checked regularly for signs of failure during rainfall events. Overflows, leaks, wet areas, flow bypassing your system, and discharge interferences can be noted and immediately repaired if you detect the problems early.
Retaining Walls	Inspect after major rain storms and at least annually	Periodically inspect walls for evidence of backfill loss, loss of joint seals, or movement. Reseal joints, particularly those that may allow surface water to enter the wall backfill. If evidence of backfill loss is observed, backfill the effected area

²⁷ Pitt, R. 1985. Characterizing and Controlling Urban Runoff Through Street and Sewage Cleaning. Report No. 600-42-85-038. Prepared for US EPA, Washington, D.C.



		with select fill if the area is accessible, or use flowable fill if access is restricted. Water infiltration into voids in walls can cause excessive pressures within the wall and result in displaced panels and wall failures. Treat voided areas when they are small and manageable, as they will always increase in size with time. Check top, wall attachments and facing for evidence of movement or deterioration.
Riprap Slope Stabilization	Spring, fall, and after severe storms	Little maintenance is required when rock riprap is installed properly. Periodic inspections should be made and any dislodged rocks replaced as required. Inspect the slopes in the spring, in the fall, and after severe storms for slumping, sliding, or seepage problems. Correct any problems immediately. Severe slumping or sliding may indicate that the slope is failing due to forces other than wave impact. Make a careful inspection of the land to the side of the riprap area. Near the riprap edge, erosion may be accelerated. If this is the case, additional measures may be necessary to halt the erosion.
Rock Lined Channel	Annually or after major storms	When stones have been displaced, remove any debris and replace the stones in such a way as to not restrict the flow of water. Give special attention to outlets and points where concentrated flow enters the channel, and repair eroded areas promptly. Check for sediment accumulation, blockage, piping, breaks, bank instability, and scour holes; repair immediately. Remove significant debris and sediment from the channel to maintain design cross section and grade and to prevent spot erosion.
Sediment Trap	Seasonally and after maior storms	Maintenance is similar to "catch basins"
SEZ Restoration Treatment Vault Vegetated Swale	Annually and after major storms Annually or as required Inspect at least twice annually	 Flow of sediment from upland sources and/or stream bank failure can significantly alter the hydraulics and performance of the streams. Inspection of restored streams should be done at least annually and after major rain or melt events. The keys to maintaining SEZs are as follows: 1) The trapping of sediments, 2) Nutrient uptake and storage, 3) Filtering of pollutants, 4) Vegetating to help stabilize stream banks and shorelines, thereby reducing bank and shoreline erosion, 5) Gathering and replanting of seeds, 6) Thinning, pruning and burning of vegetated stands, 7) Minor (seasonal) stream channel alterations, 8) Good stewardship, 9) No new development to naturally functioning SEZ lands, 10) Maintaining natural floodplain storage capacity and incised channels are reconnected with their floodplains, and 11) Management includes the protection, enhancement, restoration of SEZ vegetation, wildlife habitat and aquatic habitat. Vaults are vacuumed as required which in most cases is annually, but could be monthly in areas with significant source load. Detailed inspections shall be conducted at least twice annually with inspections occurring (1) at the end of the wet season to schedule summer maintenance, (2) before major fall runoff in preparation for winter, and (3) after periods of heavy runoff. The objective of detailed inspections is to identify erosion, damage to vegetation, grass or plant height, debris, litter, areas of sediment accumulation, and pools/standing water.
Wetland - constructed	Inspect semi annually and harvest vegetation annually at end of growth season	Remove accumulated sediment in the forebay and re-grade about every 5-7 years or when the accumulated sediment volume exceeds 10 percent of the basin volume. Sediment removal may not be required in the main pool area for as long as 20 years. Schedule semiannual inspections for burrows, sediment accumulation, structural integrity of the outlet, and litter accumulation. Remove accumulated trash and debris in the basin at the middle and end of the wet season. The frequency of this activity may be altered to meet specific site conditions and aesthetic considerations. An annual vegetation harvest in summer appears to be optimum, in that it is after the bird breeding season, mosquito fish can provide the needed control until vegetation reaches late summer density, and there is time for re-growth for runoff treatment purposes before the wet season. In certain cases, more frequent plant harvesting may be required by local vector control agencies.

Maintenance Costs

The expense of maintaining most stormwater systems is relatively small compared to original construction costs (Table 8). Maintenance costs are a function of many factors including administrative costs, complexity of and access to the BMPs, frequency and intensity of storm events, concentration of pollutants, and regional



and seasonal cost constraints. For example, maintenance cost of vegetated filter strips could be as low as 0.2%, while maintenance cost for infiltration trenches could be as much as 20% of the total construction cost (see Table 8). However, average annual municipal maintenance cost of stormwater BMPs generally range between 3 to 5% of the construction cost (construction costs are generally 80% of total project cost). It is estimated that construction costs for Nevada Tahoe water quality and erosion control projects was \$67M (based on a total cost of \$83.7M), and the resulting estimated annual maintenance for these projects would be \$2.0 to 3.4 million. However, because the NTCD 2007 BMP inventory represents a subset of the entire stormwater infrastructure in Nevada Tahoe, actual costs would likely be higher.

Table 9 shows approximate annual BMP maintenance cost for Washoe County, NDOT, and Skyland GID. An effort to capture the costs for all entities and all BMP types in Nevada Tahoe is ongoing. The combined sweeping and vactor costs for these three organizations in Nevada Tahoe is \$414K. Please note that although the maintenance cost section of this report is incomplete, substantial effort will be made to complete this section during Task 3.

	BMP Ha	ndbook ¹	EPA	Study ²	BASMAA	Guidance ³	CalTrans	s Study ⁴
Stormwater treatment BMP	Construct (units vary)	Annual Maintenance (units vary)	Construct (S/cubic ff)	Annual Maintenance (% const cost)	Construct (S/acre)	Annual Maintenance (total S)	Construct (total S)	Annual Maintenance (Hours)
Infiltration basin	\$2-18 cu ft	5-10% const costs	1.3	5-10			\$241,000- \$273,000	193
Infiltration trench	\$5-50 cu ft	5-20% const costs	4	5-20			\$196,000- \$218,000	70
Vegetated filter strip	\$0.3-0.7 sq ft	\$350/acre	0.0-1.3	\$320/acre			\$100,000	202
Vegetated swale	\$0.25-0.5 sq ft	\$0.58-0.75 per linear ft	0.5	5-7	240-669	\$790	\$59,000- \$156,000	211
Bioretention	\$3-40 sq ft	N/a	5.3	5-7				
Porous pavement	\$10,105 acre	\$3,960/year						
Wet pond	\$45k - 450k (1 acre-foot)	3-5% of const costs			11,065-13,600	\$500-2,600	\$694,000	570
Constructed wetland	\$57k (1 acre-foot)	3-5% of const costs	0.6-1.25	2				
Extended detention basin	\$41.6k (1 acre-foot)	3-5% of const costs	0.5-1.0		4500	\$2,000	\$166,000- \$855,000	136
Media filter (Sand filter)	\$18.5k (1 acre site)	\$1706/year	3.0-6.0	11-13	15,900	N/a	\$231,000- \$479,000	93
Underground detention tank					18,375-183,900	N/a		
Drain inlet filter	\$2-3k	N/a			6,410-17,072	N/a	\$32,000-\$44,000	118
Oil/Water Separator							\$178,000	139
¹ California Stormwater Ouality Associat	tion Stormwater Bee	t Manadament Drad	-tice Handhook: Ne	. Develonment an	d Radavalonment A	nril 2003		

⁻ Califormis Stormwater Quality Association. Stormwater Best Management Practice Handbook: New Development and Redevelopment, April 2003 . ² United States Environmental Protection Agency, Office of Water. EPA-821-R-99-012: Preliminary Data Summary of Urban Storm Water Best Management Practices-Chapter 6: Costs and Benefits of Storm Water BMPs, August 1990 . ³ Gary R. Minton. A Survey of Installation and Maintenance Costs of Stormwater Treatment Facilities, June 2003. ⁴ Stormwater Program, California State University-Sacramento: Office of Water Programs. California Department of Transportation BMP Retrofit Pilot Program, January 2001.







	Washoe County	NDOT	Skyland
Number of miles of road (2-lane)*	86	53.7	2.8
Cost of street sweeping	\$192,441	\$54,000	\$10,158
cost per mile	\$2,238	\$1,006	\$3,628
Number of drop inlets/sediment cans and vaults**	268	573	40
Cost of vactor service in 2006	\$15,478	\$137,349	\$5,845
cost per item	\$58	\$240	\$146

Table 9 Comparison of maintenance costs for three entities in Nevada Tahoe

*estimated from a TRPA GIS road map
 **NDOT quantities determined from the BMP inventory. Washoe County and Skyland quantities are the actual number of items cleaned (Washoe County, 2007) and (Skyland GID, personal communications, 3/26/07)



CHAPTER 5 -- Stormwater Utilities

Stormwater utilities (SWUs) have been created by hundreds of municipalities across the country dating back to the 1970s to focus organizational efforts and associated funding on systems that control, convey, and treat stormwater. This chapter explores what SWUs are, how they function, why they were created, and how they are funded.

Tasks 2.7 of the stormwater utility workplan requires a literature review of established stormwater utilities with an emphasis on those in the local region.

What is a Stormwater Utility?

Stormwater utilities are an organizational structure many communities around the country are turning to in order to administer and fund their stormwater programs. Stormwater utilities have become a necessity in many communities to pay for their share of stormwater flood control projects, maintenance of stormwater infrastructure, and to help meet requirements of Total Maximum Daily Load (TMDL) and the National Pollutant Discharge Elimination System (NPDES) programs.

Stormwater collection and treatment systems are an integral part of all communities. Prior to urban development, a significant portion of rainwater would primarily infiltrate into the ground and be filtered by the soil prior to discharge into rivers and lakes. Following urban development, stormwater discharge increased in volume, peak flow, and pollution content because impervious areas such as roads, parking lots, roofs, and driveways did not slow runoff or allow water to infiltrate. Pollution from stormwater is called 'non-point source' (NPS) pollution because the pollutants are relatively distributed over developed areas. Fast moving stormwater often contains excess sediment, nutrients and chemicals from running over land impacted by vehicles (e.g., oil and antifreeze leaks, and brake and tire wear), fertilizers, herbicides and pesticides, road sands, cleaners, metals, etc. To avert undesirable water quality and wildlife impacts, urban areas require conveyance, collection, and treatment systems to promote infiltration and evaporation to mitigate transfer of suspended or dissolved pollutants, and reduce peak flows before stormwater reaches creeks and rivers.

There are many costs involved in maintaining the system of stormwater conveyance and treatment that a municipality typically must shoulder. Such costs include planning, design, construction, regular system maintenance, performance monitoring (see the EPA BMP monitoring web site²⁸), and periodic replacement or upgrade of components. The need for stormwater conveyance to prevent flooding was realized long ago, and stormwater conveyance systems were typically installed when communities were built. However, infrastructure, even when properly maintained, has only a limited operational life, typically less than 20 years,

²⁸ http://www.epa.gov/waterscience/guide/stormwater/monitor.htm



and will require replacement. Inadequate maintenance and/or upstream development will shorten the life span of stormwater infrastructure.

More recently there has been increased awareness of the impact stormwater can have on the water quality and aquatic flora and fauna of receiving water body. The federal Clean Water Act (CWA) has two regulatory aspects that have started to address the concern of NPS pollution from urban stormwater runoff. They are the TMDL program (triggered by the CWA section 303(d)) and NPDES municipal separate storm sewer systems (MS4) requirements. These requirements have mandated communities around the nation to install and maintain increasingly complex stormwater treatment systems and submit and implement stormwater management programs that address several areas including public outreach/education, construction site runoff control, illicit discharge elimination, and pollution prevention.

In the past, stormwater systems were often funded by general funds because they were part of flood control with minimal treatment complexity. However, as the treatment requirements and system complexity increase, the general fund is not sufficiently robust or dedicated to meet expanding maintenance requirements, much less, adequately address infrastructure replacement or upgrade or respond to new CWA requirements. That is, maintenance, monitoring, managing, and upgrading stormwater infrastructure is largely reactionary without a dedicated staff and funding source. This evolution is similar to wastewater treatment from the pre-1960s to modern publicly owned treatment work utilities now in place.

Depending on local regulations, stormwater utilities are typically established by either a vote of the city council or county board of supervisors, or a public vote. The utility determines the funds for necessary maintenance and programs and makes recommendations for a fee structure which is approved by the city council or county board of supervisors. The stormwater utility is then in charge of assessing fees, controlling funds, providing maintenance to the system, meeting all pertinent local, regional, and federal (e.g., Clean Water Act) regulations, monitoring system performance, and making recommendations for major infrastructure replacement or upgrades. Funding for capital projects may or may not come out of the stormwater utility fees, but will often be fully or partially funded by outside loans or grants from local, state or federal programs. The first stormwater utilities were formed in the early 1970s. By 1994, there were over 100, and by 2004 there were over 500 stormwater utilities across the nation.

Most stormwater utilities get their operating funds from fees paid by those who benefit from the stormwater systems. These fees are typically included as an additional line item on the water or sewer bill (although annual fees can be included in property taxes). Usually, fee rates are based upon the area of impervious surface on a parcel of land. Residential properties are commonly billed at a flat rate or a step rate based on square footage of the house to avoid measuring the impervious area for each residential parcel. For



example, a typical fee unit could be \$3.00 per month for 2,000 square feet of living area and a house with 3,000 square feet would be billed for 1.5 units, or \$4.50 per month.

Compliance with the EPA's NPDES, a driving force in the establishment of many SWUs around the nation, is not required in Nevada Tahoe because Nevada Tahoe is not designated an urbanized area. Nevertheless, the driving factors to implement a stormwater utility in Nevada Tahoe are 1) the jurisdictional complexity and 2) the intense regulatory environment (through TRPA ordinances and the anticipated TMDL allocations).

Case Studies

Following are brief discussions of some relevant aspects of SWUs around the nation. These discussions are supplemented by a matrix of SWUs, a list of cities with SWUs, and a reference list of documents for further research (Appendix 10). Although the basic function of a SWU is consistent, the details of the management structures, O&M policies, authority, and fee structures can vary significantly.

In Santa Cruz, CA, single family units pay a flat rate of \$21.24 per year, and fees for other land parcels are based on acreage and average runoff of various land use types. The Basic Assessment Unit (BAU) was based on an average family residential parcel size and a runoff coefficient and equals 0.4114. Other land uses are charged based on the number of BAUs they have calculated as the parcel size times the runoff coefficient divided by one BAU. For example, the rate for an acre of vacant land was \$5.28/year; while an acre of commercial land was assessed at \$261.09/year. In addition, Santa Cruz imposes separate, additional stormwater utility fees for those within the 100-year floodplain.

Another more complex fee structure was developed in Issaquah, Washington. Issaquah defined the equivalent service unit (ESU) to be the average impervious area for single family residences, which was approximately 2,000 square feet. The fee for one ESU was set as \$148/year and is charged as a flat rate to all residential properties. Other developed properties are charged per ESU on the land, with a minimum charge of one ESU. Undeveloped land, which is defined as having 1,000 square feet or less of development, are charged the rate for 1/2 ESU, or \$74/year. Open space parcels, conservation parcels, public facilities, and other types of public benefit land are exempt from charges. Issaquah also gives discounts for properties that have professionally designed infiltration facilities on site as follows: 50% off if the system is designed to infiltrate the 100 year storm, 40% off if designed for 50 year storm, and 30% if for 10 year storm.

Particularly relevant to Nevada Tahoe, some autonomous communities have seen the benefits of banding together to address stormwater system requirements collectively. One such example is in northern Kentucky (Appendix 11), where a stormwater utility serves 32 cities in 3 counties covering 245 square miles. The 35



governments decided to work together when they determined they could best serve the public by pooling resources to address the worst problems first, while making the most efficient use of public money by not duplicating efforts. This SWU determined that the average residential property had 2,600 square feet of impervious area, and assigned this the "Equivalent Residential Unit", or ERU. Other properties are billed based on the number of ERUs on the property, at the rate of \$4.02 per ERU per month. The district also allows non-residential customers to apply for credits of 10 - 80% off their stormwater bill for installing approved water quantity BMPs. The utility is responsible for meeting all NPDES program requirements, including public education. They have created a five hour education course aligned with the state's core education content for 4th and 5th grade students, and gives stormwater utility fee credits to schools that participate. The utility has inventoried the entire stormwater system, operates and maintains the system, conducts master stormwater planning, and creates standard stormwater design and construction rules and regulations. They conduct plan reviews and inspect construction sites. The utility has a cost share program with the involved communities, where communities can apply for the utility to pay 50% of cost for stormwater quantity capital projects, and 90% of the costs for stormwater public safety and water quality capital improvement projects.

Also, relevant to the Lake Tahoe Basin, is the Lake Champlain Basin Program (LCBP)²⁹ which works in partnership with government agencies from New York, Vermont, and Quebec, private organizations, local communities, and individuals to coordinate and fund efforts which benefit the Lake Champlain Basin's water quality, fisheries, wetlands, wildlife, recreation, and cultural resources. LCBP is working to implement a phosphorus TDML. As a tool to manage the growing stormwater system and to meet LCBP phosphorus requirements, the city of South Burlington created a Stormwater Utility³⁰. The utility charges \$4.50 monthly for a single family residence. Apartments and commercial property are charged based on impervious surface area.

Carson City recently established a stormwater management utility in response to accelerating maintenance issues, funding shortfalls, and NPDES requirements, with a mission to "acquire, construct, operate maintain, and regulate the use of stormwater drainage systems and activities to ensure the public safety, protect private and public properties, and enhance our environment." The utility assesses a monthly fee of \$2.93 for single family residences and significantly more for multi-family and other land use.

Washoe County established a stormwater management utility in the unincorporated Spanish Springs area north of Reno/Sparks to address stormwater management and flooding issues. The topographically flat, rapidly growing area has experienced relatively frequent flash flooding which threatened property and public

²⁹ http://www.lcbp.org/OFA-APRIL2003/Final-April03.pdf

³⁰ http://www.south-burlington.com/stormwater/



safety. A fee of \$7.34 is assessed monthly for all single family residences and significantly more for multi-family and commercial land use.



CHAPTER 6 -- Public Sentiment and Perceptions

The purpose of Task 2.9 was to ensure that this feasibility assessment to pool resources pertaining to stormwater management obtained input from local and state stormwater implementers (also known as the decision makers) to identify their issues, concerns and needs pertaining to stormwater management. To achieve this, Nevada Tahoe Conservation District (NTCD) met with General Improvement District (GID), County, regulatory and funding agencies both singularly (meeting with Washoe County Engineering staff in Reno and Nevada Department of Transportation (NDOT) staff in Carson City) and through an outreach meeting held in February, 2006 (the Decision Makers Meeting).

NTCD staff developed a communications plan as a part of Phase I to ensure consistent messaging among partners and between partners and the public. This plan employs a variety of communications strategies including but not limited to:

- websites, email and internet-based communications;
- newsletters, articles and contributions to national publications;
- public events, workshops and surveys;
- fact sheets, frequently asked questions (FAQs) (Appendix 12);
- trainings and educational material distribution;
- stakeholder engagement opportunities; and,
- other activities as identified.

The key message emphasized in Phase I of the Does it Make Sense (DIMS) Study is that the NTCD seeks to promote the protection and restoration of Lake Tahoe by providing leadership, education and technical assistance. If, upon completion of the Stormwater DIMS Study, it makes sense to pool resources into a cooperative stormwater entity and it is deemed politically, economically, equitable and scientifically feasible, NTCD will continue to assist Nevada Lake Tahoe stakeholders and decision-makers in the development of a cooperative stormwater management district.

Phase II and III will require additional public outreach and education program development, however, not likely to the extent of a standard National Pollutant Discharge Elimination System (NPDES) permit requirements. Collaboration and cooperation among and between the different entities of Nevada Lake Tahoe will however require significant facilitation in the overall implementation of the Stormwater Master Plan (SWMP).



Decision-maker Meeting

On February 2, 2007, NTCD hosted a decision maker local meeting which was attended by 22 representatives from 15 separate Nevada stormwater implementing entities including GIDs, Homeowner

Associations (HOAs), Douglas and Washoe Counties and NDOT (Figure 15). A presentation on the project was given and input solicited from the decision makers regarding the scope of work, developing a workplan and overall opportunities for the formation of a stormwater utility district. Through a facilitated discussion, important recommendations were identified (Table 10).



Figure 15. Photo of Decision Maker meeting, 1 Feb 2007



Table 10. Decision Maker recommendations

Local Implementer Issues	Comment
A stormwater district would provide for collaboration and working together to collect funds, plan, build, operate and maintain systems, provide professional management, get grants, improve compliance	NTCD to assist with the negotiation of joint powers agreements between the local entities; NTCD to research & identify the different enabling actions and regulations pertinent to this project
A stormwater district would provide an opportunity for sediment control in stream environment zones	With coordinating planning, SEZ restoration can be incorporated into the stormwater master planning process
A stormwater district would provide for a system to collaborate with major contributors and manage stormwater run-off systemically instead of piecemeal	Again, with coordinated planning, stormwater could be managed systemically or ecologically, instead of piecemeal.
A Stormwater Utility District could provide environmental compliance & other benefits through logical, more cost effective methods in a single, local organization	As one entity (through joint-powers agreements) the SWUD could negotiate directly with NPDES permitting agencies (i.e. NDEP & TRPA)
A stormwater district would provide a secure long term funding source for maintenance activities	The monthly fee for impervious coverage could be used to pay for O & M.
A stormwater district would pool and share resources and leverage different finance opportunities	Cost-sharing opportunities include: operational equipment, bulk contracts for snow removal, annual maintenance, etc and staffing.
A stormwater district would be a part of the effort to protect and restore Lake Tahoe; stewardship opportunities	Accelerating private contribution to the EIP and streamlining EIP O & M
A stormwater district would interface with & influence federal, state, county, local agencies with consistent one voice to prioritize resources	As one entity (through joint-powers agreements) the SWUD could negotiate directly with NPDES permitting agencies (i.e. NDEP & TRPA)
I A stormwater district would integrate road maintenance, snow removal and stormwater management activities between NDOT, the GIDs and the counties	Cost-sharing opportunities include: operational equipment, bulk contracts for snow removal, annual maintenance, etc and staffing.
A stormwater district could use the existing relationship with our customers for communication, implementation, funding, and maintenance	A coordinated public outreach program aimed at reducing pollution.
A stormwater district would provide stability where now each GID is ever changing and often volunteer-based; this entity would have a professional management shared and have consistent stormwater O & M implementation practices	Cost-sharing opportunities include: operational equipment, bulk contracts for snow removal, annual maintenance, etc and staffing.
A stormwater district would avoid duplicative efforts	Cost-sharing opportunities include: operational equipment, bulk contracts for snow removal, annual maintenance, etc and staffing.
Grass-roots effort collaborates with local, state and federal regulatory entities; bottom-top flow of leadership and communication	As one entity (through joint-powers agreements) the SWUD could negotiate directly with NPDES permitting agencies (i.e. NDEP & TRPA)
A stormwater district would promote and coordinate on correct snow removal and traction improvement techniques; i.e. Best Practices	Streamlined coordination and cooperation between local communities, Douglas County, TRPA and NDOT.
One entity could be more proactive at educating property owners and communities about local conservation needs	A coordinated public outreach program aimed at reducing pollution.
The participating organizations could learn and share techniques, strategies, ideas	Local stewardship efforts, trainings, joint-power partnerships, school-based education, business community outreach and engagement and education of the large second-homeowner
A stormwater district would have the responsibility of identifying and evaluating performance measures	Streamlined coordination and cooperation between local communities, Douglas County, TRPA and NDOT.
A stormwater district would share monitoring data and effectiveness evaluations of practices and techniques	Streamlined coordination and cooperation between local communities, Douglas County, TRPA and NDOT.
Opportunities for volunteer and/or stewardship activities like those of Incline Village and the Clean Water Team,	Local stewardship efforts, trainings, joint-power partnerships, school-based education, business community outreach and
Citizen Monitoring Program	engagement and education of the large second-homeowner



CHAPTER 7 -- A Gap Analysis

Introduction

The Stormwater Utility Study workplan called for a detailed description of the gap between ideal maintenance practices and associated costs of stormwater infrastructure and the actual practice and associated costs and practices in Nevada Tahoe. The analysis was intended to highlight fiscal or performance benefits by establishing a stormwater utility. This chapter is an attempt to provide that analysis; however, it became clear that an accurate and complete analysis required an extensive amount of data...most of which was not available. As a result many assumptions and estimations were required to arrive at a basic gap analysis.

Current Maintenance Practices & Associated Costs

An effort was made by NDSL and NTCD to collect annual maintenance cost data for each of the 16 organizations responsible for stormwater maintenance in Nevada Tahoe. Letters were sent to Washoe and Douglas County in early 2007 with copies provided to the GIDs. NTCD followed up with each organization, but with the exception of Washoe County and NDOT maintenance cost data was not readily available.

Some qualitative information was collected for all GIDs. For example, the GIDs conduct maintenance independently of each other. That is, as a rule these organizations do not pool resources or coordinate maintenance activities. Maintenance efforts range from a full time, paid, and trained staff with state of the art equipment, to community sweeping events with hand equipment. Also, six EIP stormwater projects were installed during the summer of 2006, five of which were the first projects in that GID's jurisdiction and as a result, those GIDs have not established maintenance routines for those projects. The overarching problem was the lack of a clear definition of what constitutes operations and maintenance or what it includes. For example, none of the parties responding addressed inspection and replacement of failing or damaged infrastructure. In addition, there is some uncertainty as to whether street sweeping is a BMP maintenance activity, a pollutant source control activity, or an air pollution control activity. In Washoe County, the public works department indicates that they sweep as part of required air pollution control mandates.

At the end of 2007, maintenance cost data had been collected from six organizations in Nevada Tahoe (Table 11). As a rule the GIDs that responded, Washoe County, and NDOT vactor their DIs, catch basins, and treatment vaults only once a year. The staffing, budget, and schedule are based on an annual cleaning regime. Road sweeping is usually done once, sometimes twice annually for the small GIDs. KGID, NDOT, and Washoe County sweep major roads as required...generally multiple times annually. It is estimated



these six organizations spend \$500,000 annually for sweeping and BMP maintenance. Of that, only \$113K is spent in Douglas County (excluding NDOT). However, it is significant that there had been no historic tracking of these costs by the Douglas County jurisdictions. Also important, these expenditures do not include maintenance of infrastructure or other costs necessary to provide a long-term sustainable stormwater management program for the region.

									D	oug	glas Coun	ty								
	Description		Washoe County		NDOT		KGID		Round Hill		Skyland	Z	Cephyr Knolls	County Total/Avg		Nevada Total/Avg				
Stree	et Sweeping																			
	Annual Cost	\$	192,441	\$	38,783	\$	41,000	\$	2,525	\$	10,158	\$	2,400	\$	56,083	\$ 287,307				
	Number of Miles of Road		86		53.7		21.3		4.7		2.8		0.6		29.4	169.1				
	Number of Times Road Swept Annually	Fı ir	Frequently in Winter		Frequently F in Winter		requently Frequently Winter in Winter		When Possible			1		2	1		1.3			
	Unit Cost (\$ per mile-2 lane eq)	\$	2,238	\$	722	\$	1,925	\$	537	\$	1,814	\$	4,000	\$	1,908	\$1,699				
Sedi	Sediment Removal																			
	Annual Cost of Vactor Service	\$	15,478	\$	137,349	\$	50,000		none	\$	5,845	\$	1,400	\$	57,245	\$ 210,072				
	Number of DIs, Sed Cans and Vaults Cleaned Annually		268		573		147		51		36		9		243	1084				
	Unit Cost (\$ per structure cleaned)	\$	58	\$	240	\$	340		N/A	\$	162	\$	156	\$	236	\$194				
Tota	Annual Cost	\$	207,919	\$	176,132	\$	91,000	\$	2,525	\$	16,003	\$	3,800	\$	113,328	\$ 500,525				

 Table 11: BMP Operations and Maintenance Estimates by Jurisdiction

Inter-jurisdictional comparison of costs would be possible if a standardized set of practices to mitigate runoff from urbanization were uniformly applied. In addition, without consistently applied standard practices, and centralized data collection and tracking a baseline stormwater quality condition cannot be established. A baseline condition could provide a basis for evaluating current investments and maintenance practices in each watershed.

Optimal Maintenance Practices & Associated Costs

Public stormwater quality improvement projects funded by the state of Nevada are mandated by the funder to be maintained for 20 years...the inferred functional period of stormwater systems. However, is it not entirely clear what maintenance is required, because there is no established standard for the required maintenance by the funding agency. In Chapter 4 and in Appendix 8, maintenance activities are described for various BMP systems and manufacturers. But this guidance is very conditional depending on soil and geologic type, quantity of precipitation, peak precipitation, traffic, etc. Consistent guidance by manufacturers is that optimal maintenance operations must be established by experience and will likely vary for the same device depending on location and loading. It follows that the *cost* associated with optimal maintenance can



only be determined by experience and even then would vary from one year to the next much the way winter road maintenance varies from one year to the next depending on temperature and snow fall.

Nevertheless, some tailored maintenance guidance is provided in the final design reports generated by the design consultants for the new stormwater system. NTCD reviewed 10 of these reports and found limited actionable information. One report consisted of a short paragraph that suggested frequent observations and when a problem is identified, to correct it. On the other extreme, a different report specified cleaning the stormwater system three times annually. However, most suggested cleaning "once annually, or as needed after a major event."

Another approach to determine minimal cost is to examine the per unit cost for bulk maintenance contracts. NDOT, for example (Table 11), contracts the maintenance of 573 BMP in the Tahoe basin to external companies. This costs averages \$240 per stormwater BMP (i.e., typically DIs, catch basins, and treatment vaults). Washoe County maintains 268 BMPs at a cost of \$58 per unit. This cost disparity could be because Washoe County is more efficient by doing the majority of the work in-house or it may be the BMPs easier to maintain and/or traffic control requirements less intensive. In addition, neither data indicate if the maintenance is optimal or adequate. It only says maintenance is being done. The issue is that comparative analysis is not possible due to the lack of operational manuals or written procedures, common settings, or a common data collection method.

The desired maintenance condition is to implement specific practices that achieve desired effluent goals (i.e., limits or loads) at minimal unit cost. This includes understanding how the pollutants are removed by BMPs and understanding efficient maintenance procedures. Implied in this discussion is an understanding that as effluent goals change, maintenance practices may need to change if they help achieve these goals, balanced, of course, by the additional cost. As the desired situation for pollutant controls are established and allocated, a more refined definition of the desired operating state can be identified and compared to the current situation.

An impending change to stormwater effluent quality that will likely drive a change in maintenance is the adoption and implementation of the TMDL. This change may have multiple implications. First would be a renewed emphasis to monitor effluent water quality and improve the performance of existing systems. Second, future stormwater systems will likely be more sophisticated and numerous to meet the TMDL goals. The Lake Tahoe TMDL Technical Report³¹ identified fine sediment as the primary cause of clarity loss. Further, it showed that urban stormwater was the primary source of fine sediment and phosphorus. Current

³¹ Roberts, D.M. and Reuter, J.E., September 2007, Lake Tahoe Total Maximum Daily Load Technical Report California and Nevada, California Regional Water Quality Control Board, Lahontan Region and Nevada Division of Environmental Protection



stormwater practices will not result in sufficient reduction of these pollutants to reach the clarity goal and as a result, more and different stormwater treatment facilities/techniques are being discussed. Administering stormwater management in the TMDL environment will require an integrated approach and an intimate knowledge of the science behind the clarity strategy

Gap Analysis

A gap analysis between the current and optimal maintenance and cost situation is an important metric to determine if proceeding with development of a stormwater utility would be cost effective. The gap analysis provided below is not a detailed cost benefit analysis of the best approach to stormwater management; rather it provides some cost and practice perspectives with an eye toward creating a stormwater utility. It is important to understand cost is but one of the factors in assessing effective stormwater management; the others being improved stormwater quality, maintenance and replacement planning, more comprehensive maintenance data collection and tracking, and water quality monitoring and analysis. Although the overhead of funding these other factors would increase short term costs, in the long term implementing these management features would likely reduced lifecycle costs. However, an assessment of this is well beyond the scope of this document.

Unfortunately it is impossible to do even a simple cost estimate of the optimal or even required maintenance in Nevada Tahoe. As stated above, optimal maintenance is very site specific and the Nevada Tahoe jurisdictions have not focused on optimizing maintenance practices. It is key to note that maintenance activities in Nevada Tahoe are not executed as a result of performance indicators (with the possible exception of NDOT) probably because water quality performance indicators are not monitored or their reporting required. As a result, maintenance is simply an annual ritual tied to the design report and the funding agency requirements. Further, metadata regarding each stormwater device is not collected. For example, GIDs should maintain a database for each DI, catch basin, infiltration trench, culvert, etc. with age, location, size, type, date cleaned, sediment recovered and other parameters that could be used to assess the long term performance of the device. It would also help system managers determine areas of significant erosion so that future water quality and erosion control projects could be targeted. This data would also facilitate this gap analysis, however, lack of this data is in itself a major gap.

There also is not an established standard of minimum maintenance and as a result, the default is annual maintenance regardless of the condition of the system. This issue is another major gap in the existing maintenance system, having an understanding of maintenance requirements is key to being able to maintain a system. However, because annual maintenance is the default standard for stormwater systems, it is possible to suggest some "optimized" cost data.



Assuming Washoe County has similar maintenance requirements as the GIDs (as opposed to NDOT that has high traffic volume, higher sanding rates in general, and greater traffic control requirements) it is possible to estimate some cost savings. Washoe County pays \$58 per device to complete maintenance. This is less than 25% of the average cost in Douglas County for the same type of maintenance. This suggests that jurisdictions in Douglas County could save 75% of their maintenance cost if they used the same maintenance practices as Washoe County. However, these data were not collected in a standardized manner across all jurisdictions, so the uncertainty of this conclusion is high. For example, the exact type of system maintained and level effort required could be significantly different between jurisdictions. Only a standardized collection protocol with sufficient oversight could result in a dataset in which comparisons could be made.

An alternate method of estimating the gap in BMP maintenance was outlined in Chapter 4 and is based on a 1999 EPA Study the compiled the average annual municipal maintenance cost of stormwater BMPs. The study concluded maintenance costs range between 3 to 5% of the construction cost (construction costs are generally 80% of total project cost). It is estimated that construction costs for Nevada Tahoe water guality and erosion control projects was \$67M (based on a total cost of \$83.7M) resulting in an estimated annual maintenance cost for these projects of \$2.0 to 3.4M for 3 to 5%, respectively. Assuming the \$500K total annual maintenance cost summarized in Table 11 is the majority of current maintenance expenditures in Nevada Tahoe, then it would appear maintenance activity is under funded. However there are a few unique aspects to Nevada Tahoe that compromise the confidence in this estimate. First is the high cost of construction in the Tahoe basin which would inflate the projected average maintenance cost. Second, the stormwater systems in Nevada Tahoe inventoried to determine the \$67M construction cost do not include all stormwater systems currently maintained. These omissions would underestimate maintenance costs. Third, with the implementation of the TMDL and the emphasis on sequestering fine sediment in stormwater it is reasonable that Tahoe stormwater systems will not be considered "average" because the effluent water quality requirements will be more stringent than the average municipality nation-wide. It follows, that Tahoe maintenance costs should be higher due to a greater number of stormwater systems, the complexity of those systems, and/or the frequency of maintenance needed to control fine sediment.

Conclusions

There exists a significant lack of a coherent, standardized maintenance approach to stormwater systems that consistently control fine sediment in runoff to the lake. The approach currently used is generally the minimum required with no apparent consideration for the near or long term future maintenance requirements. In short, most the jurisdictions in Nevada Tahoe will need to significantly increase maintenance of their stormwater systems and management effort to be prepared to adapt to TMDL regulatory requirements. Meeting the TMDL clarity goals will require a more integrated and science-based approach to reducing fine



sediment and phosphorus from stormwater. The current distributed responsibility for stormwater management in Douglas County will greatly complicate the development of an effective response to the water clarity challenge posed by NDEP.

From a cost perspective, there is no definitive conclusion. It is likely the stormwater infrastructure in Douglas County could be more efficiently maintained by coordinating and pooling maintenance activities and providing unified management of the overall stormwater management responsibility. It is also likely a more comprehensive program would be more costly due to substantial increase in workload to achieve desired maintenance of the infrastructure currently installed. Providing desired maintenance at an increased cost should provide additional benefits including improved water quality, useful data from maintenance auditing of performance/condition, and reduced life cycle cost of all investments. For all of these reasons, a stormwater utility would be the best solution for management of stormwater systems.



CHAPTER 8 -- Conclusion

This document has attempted to capture and summarize the political, physical, and regulatory environment in Nevada Tahoe as a major step in answering the question "does it make sense" to establish a stormwater utility for some or all of the organizations in Nevada Tahoe responsible for stormwater management. It will be left to each organization to determine if it makes sense to participate in a stormwater utility, but this study has not found any regulation that would prevent Carson City, Washoe or Douglas Counties, NTCD, NDOT, GIDs, or HOAs from participating in a stormwater utility.

Chapter 2 provides a wealth of regulatory information for (or from) each level of government. It shows that due to the bi-state status of Lake Tahoe, Nevada cannot act unilaterally, but must act in accordance with TRPA guidance. Nevada regulatory organizations currently collaborate with their California counterparts jointly to develop programs such as the TMDL. However, there are no known regulations, policies, or statutes that would prevent the establishment of a stormwater utility for all Nevada Lake Tahoe.

Chapter 3 and 4 explore the complexity of the stormwater management programs and infrastructure currently in place. Over \$100 million dollars has been expended for these programs to date. In addition, at the time of this writing, the draft TMDL implementation plan projects the need for innovative and advanced practices. As a result, implementation of stormwater infrastructure and associated maintenance costs will go up. The plan is not prescriptive and will rely on jurisdictional stormwater master planning. Integrating jurisdictional planning is an activity that a stormwater utility district can fulfill in the future (as it does in many of the national examples).

Chapter 5 outlines how a stormwater utility as been used in over 500 municipalities in the United States to fund and manage stormwater systems. It is clear that a stormwater utility is a model that solves technical, management, fiscal, and planning challenges in a significant and growing segment of the US municipalities. Several stormwater utilities were profiled that have structural or geographical relevance to Lake Tahoe And could serve as a model for Nevada Lake Tahoe.

Chapter 6 highlights a general enthusiasm in Nevada Lake Tahoe for some organization or process to assume management responsibilities for stormwater in Nevada Tahoe.

Finally, Chapter 7 identifies several aspects of the Nevada Tahoe stormwater maintenance that present opportunities for improvement. As a minimum, maintenance standards should be established and promulgated. Also, stormwater infrastructure maintenance expenditures have not kept pace with the capital costs of that infrastructure, a tracking and monitoring program would help target maintenance activities and



upgrades, and planning for long-term replacement of infrastructure does not occur and needs to be addressed. These issues may be most easily implemented by unifying maintenance activities in Douglas County within a stormwater utility.

The bottom line is there are many management, programmatic, and technical reasons to create a stormwater utility in Douglas County, there appears to be a general recognition that an entity needs to take an integrated approach to addressing current stormwater maintenance problems and prepare for the imminent TMDL challenges. Finally, there does not appear to be any statutory or technical reason a stormwater utility can not be created in the Lake Tahoe area of Douglas County. For these reasons, *it does make sense* to continue studying the details of establishing a stormwater utility.
APPENDIX 1 - Stormwater Advisory Committee List

APPENDIX 2 -- Stormwater Advisory Committee Charter

APPENDIX 3 -- Stormwater Feasibility Study Workplan

APPENDIX 4 -- Nevada Revised Statutes

APPENDIX 5 -- Tahoe Regional Planning Agency Compact

Available at: <u>http://www.ntcd.org/prog_stormwater.htm</u>

APPENDIX 6 -- Tahoe Regional Planning Agency Code of Ordinances

APPENDIX 7 -- BMPs for Private Residential Properties and BMP Homeowners Guide

APPENDIX 8 -- BMP Water Quality Inventory

APPENDIX 9 -- Capital Improvement Project BMPs

APPENDIX 10 -- SWU Case Study

APPENDIX 11 -- Northern Kentucky SWMP

APPENDIX 12 -- Frequently Asked Questions (FAQ)